

# Results for the Fourth Quarter and Full Year 2012

Vienna, 28 February 2013

## **Cautionary Statement**

"This presentation contains certain forward-looking statements. Actual results may differ materially from those projected or implied in such forward-looking statements. Forward-looking information involves risks and uncertainties that could significantly affect expected results."

## Agenda

- > Operational and Financial Highlights for the Full Year 2012
- > Key Financial Developments in the Fourth Quarter 2012
- > Focus Points
- > Outlook for the Full Year 2013
- > Appendix



## Operational and Financial Highlights for the Full Year 2012

## FY 2012: Key Strategic Steps Taken to Stabilise Mature Markets - Growth in All Other Segments

- > Austrian and Bulgarian segments drive 2.8% revenue and 4.7% EBITDA comparable decline to EUR 4.33 bn and EUR 1.46 bn respectively
- > Croatia benefits from full-year consolidation of the fixed line business
- > Strong operating performance in Belarusian segment
- > Continued growth in Additional Markets segment
- > OPEX savings of EUR 71.3 mn lessen revenue pressure on EBITDA comp.
- > Acquisition of YESSS! and other assets represents a key strategic step in Austrian segment
- Mature markets performed below management expectations in 2012 and drove intra-year guidance revision:
  - > Fierce mobile competition hampered revenue stabilisation initiatives in Austrian segment
  - > Macroeconomic headwinds and severe price pressure caused Bulgarian and Croatian segment to fall behind expectations

## Full Year 2012 Results at Upper End of Revised Guidance

|                               | Guidance                  | Reported   |              |
|-------------------------------|---------------------------|--|--------------|
| Revenues                      | approx. EUR 4.2 bn        | EUR 4.33 bn  | $\checkmark$ |
| EBITDA Comparable             | EUR 1.40 bn - EUR 1.45 bn | EUR 1.46 bn  | $\checkmark$ |
| CAPEX*                        | EUR 0.70 bn - EUR 0.75 bn | Reported: EUR 0.73 bn<br>Excl. spectrum: EUR 0.69 bn | $\checkmark$ |
| Operating<br>Free Cash Flow** | EUR 0.70 bn - EUR 0.75 bn | EUR 0.73 bn  | $\checkmark$ |

\* Does not include any investments for licenses and spectrum nor acquisitions.

\*\* Operating Free cash flow = EBITDA comparable minus capital expenditures (excluding investments for licenses and spectrum auctions)

Results for the Full Year 2012

## Key Financial Developments in the Fourth Quarter 2012

## Q4 2012:Strong Revenue Trends; Extraordinary Tax Effect Impacts Net Result

| (in EUR million)                      | Q4 2012 | Q4 2011 | % change |
|---------------------------------------|---------|---------|----------|
| Revenues                              | 1,117.8 | 1,115.9 | 0.2%     |
| EBITDA comparable*                    | 318.8   | 336.9   | -5.4%    |
| EBITDA comparable margin*             | 28.5%   | 30.2%   |          |
| Restructuring                         | -13.0   | -8.9    | 45.8%    |
| Impairment and reversal of impairment | 0.0     | -248.9  | n.a.     |
| Depreciation & amortization           | -237.1  | -295.5  | -19.8%   |
| Operating income                      | 68.7    | -216.4  | n.m.     |
| Financial result                      | -52.0   | -44.0   | 18.3%    |
| Income before income taxes            | 16.8    | -260.4  | n.m.     |
| Income tax expense                    | -93.0   | -61.1   | 52.2%    |
| Net income / Net loss                 | -76.3   | -321.5  | -76.3%   |

- Strong revenue trends despite EUR 23.9 mn regulatory impact
- > Price declines, regulatory changes and subsidy increases put pressure on margins in mature markets
- > Restructuring charge consists of FTE reductions (91 FTE), interest rate effects and positive servicekom contribution
- > EUR 93.0 mn tax expense driven by lower deferred tax assets as a result of revised future taxable income estimates

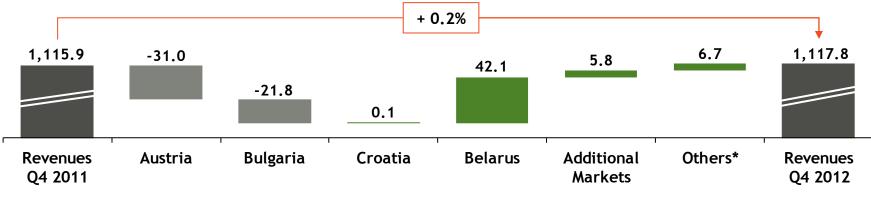


\* Excluding effects from restructuring and impairment tests

## 0.2% Revenue Growth Due to Belarusian, Additional Markets and Croatian Segments

#### Quarterly Revenue Development

(in EUR million)



#### Segment Austria

- > EUR 13.8 mn (-1.9%) decline excluding one-off effects in 2011
- > ARPL relevant revenues almost stable (-0.6%) whilst mobile service revenues decline (-6.9%)
- > High value handsets drive equipment revenues, which increased by EUR 23.2 mn

#### International Segments

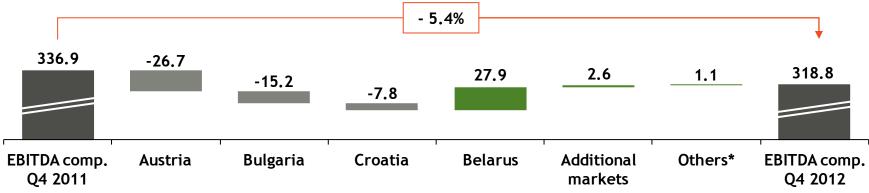
- > Regulatory cuts account for 59.0% of revenue decline in Bulgaria
- Inflation-induced price increases, higher usage and mobile broadband growth drive revenues in Belarus
- Croatia benefits from fixed line business and equipment revenues
- > ARPU growth in Belarus, Slovenia and Macedonia

\* Corporate, Others & Eliminations

## Growth in Belarus and Additional Markets Limits EBITDA Comparable Decline to 5.4%

## Quarterly EBITDA Comparable Development

(in EUR million)



#### Segment Austria

- > EBITDA declines by 1.9%, excluding one-off effects
- > Lower Marketing and Sales costs drive total net cost savings
- > Investment in high-value customer segment:
  - > 31.5% higher SRC / replaced handsets
  - > 32.6% higher SAC / Gross add

#### International Segments

- > MTR cuts account for EUR 6.8 mn of EBITDA decline in Bulgaria
- > Step-up of marketing activities for fixed line and convergent products in Croatia
- Belarus benefits from strong operating performance supported by inflation induced price increases

## Working Capital Requirements Drive Free Cash Flow Decline in 2012

| (in EUR million)                | Q4 2012 | Q4 2011 | % change | 1-12 M 2012 | 1-12 M 2011 | % change |
|---------------------------------|---------|---------|----------|-------------|-------------|----------|
| Gross cash flow                 | 287.8   | 302.0   | -4.7%    | 1,295.9     | 1,339.6     | -3.3%    |
| Change in working capital       | -37.2   | 76.6    | n.m.     | -248.0      | -126.4      | 96.3%    |
| Ordinary capital expenditures   | -238.8  | -284.1  | -15.9%   | -728.2      | -739.0      | -1.5%    |
| Proceeds from sale of equipment | 2.5     | 2.8     | -9.4%    | 5.7         | 4.9         | 14.8%    |
| Free cash flow                  | 14.3    | 97.3    | -85.3%   | 325.4       | 479.2       | -32.1%   |
| Free cash flow per share        | 0.03    | 0.22    | -85.3%   | 0.74        | 1.08        | -32.1%   |

#### Year-to-Date Analysis

- > Lower operating results lead to lower gross cash flow
- > Higher working capital mainly due to:
  - > Higher levels of accounts receivables
  - > Lower accounts payable as a result of higher investments in Q4 2011
  - > Restructuring payments

## CAPEX 2012 in Line with Guidance

|       | Guidance*                    | Reported    | Spectrum<br>Auctions | Excluding Spectrum<br>Auctions | _            |
|-------|------------------------------|-------------|----------------------|--------------------------------|--------------|
| CAPEX | EUR 0.70 bn -<br>EUR 0.75 bn | EUR 0.73 bn | EUR 34.5 mr          | EUR 0.69 bn                    | $\checkmark$ |

#### Spectrum Tenders in 2012

| Croatia   |  | Republic of Mac | edonia     | Belarus   |            |
|-----------|--|-----------------|------------|-----------|------------|
| Frequency | 800 MHz  | Frequency       | 1800 MHz   | Frequency | 2100 MHz   |
| Band      | 2x10 MHz   | Band            | 2x10 MHz   | Band      | 2x5 MHz    |
| Duration  | 12 years   | Duration        | 10 years   | Duration  | 5 years    |
| Price     | one-time fee of EUR<br>19.9 mn plus EUR 2.6<br>mn annual fee for<br>2012 | Price           | EUR 5.1 mn | Price     | EUR 9.5 mn |

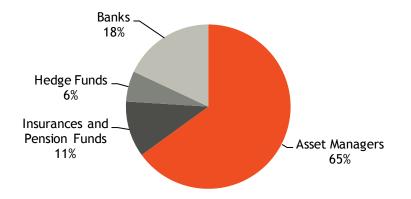
\* Does not include any investments for licenses and spectrum nor acquisitions.

## EUR 600 mn Hybrid Bond Supports Credit Ratings

#### Terms and Conditions

| Volume                          | EUR 600 mn             |
|---------------------------------|------------------------|
| Maturity Date                   | perpetual              |
| 1 <sup>st</sup> Call Date       | 1 February 2018        |
| Coupon                          | 5 625%                 |
| until 1 <sup>st</sup> Call Date | %C20.C                 |
| Equity Treatment                | 100% under IFRS        |
|                                 | 50% by rating agencies |

#### Placement



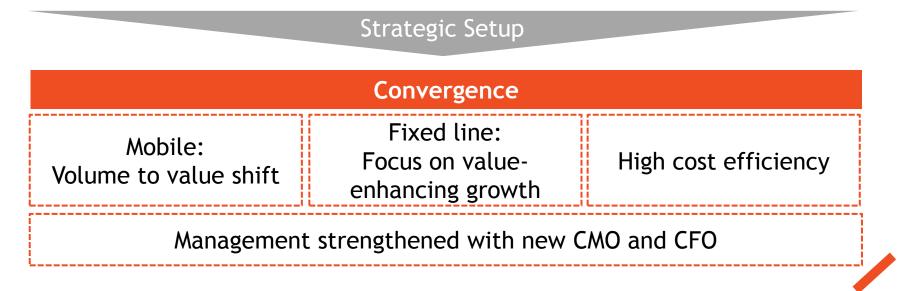
- > Favourable issue conditions utilised
  - > 5.625% coupon below guidance range of 6.0% 6.25%
- > The strong demand results in order book of approximately EUR 4.0 bn
- > Protection of solid investment grade rating despite YESSS! acquisition and spectrum auctions
- > Positive effect on Net Debt/EBITDA comparable of approximately 0.4x (under IFRS)

## **Focus Points**

## Refined Strategy to Address Challenges in Bulgarian Segment

## Key Challenges:

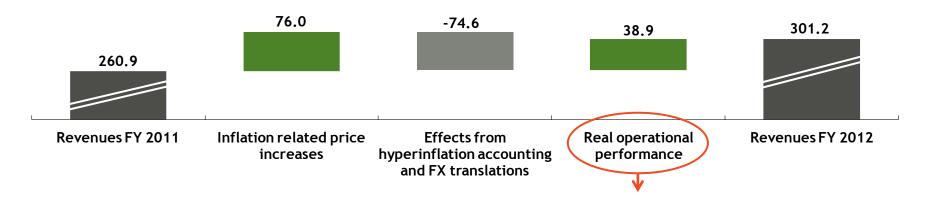
- > Severe macroeconomic headwinds
- > 57.7% MTR cuts in July 2012 and further 13.0% in January 2013
- > Price pressure in fixed and mobile business
- Major changes to competitive environment (New vivacom ownership, Globul on sale, potential fourth entrant in 2013)



## Strong Operational Performance Lessens Hyperinflation Accounting and FX Impact in Belarus

### Revenue Development in the Belarusian Segment

(in EUR million)



#### Operating performance drivers

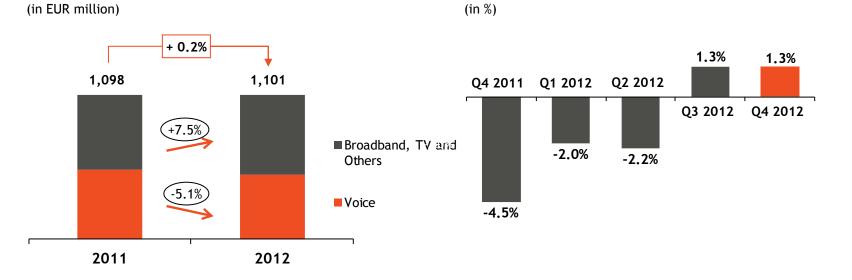
> Balanced approach to price increases reflected in usage growth

- > Strong growth of smartphones supported by instalment-based tariffs
- > Higher subscriber base (77.3% rise in mobile broadband subscriber base)



## Austrian Segment: ARPL Driven by Strong Demand for Bundles and Other Fixed Line Products

ARPL Y-o-Y Change



- > Fixed broadband, IP TV and business solutions such as Unified Communication are key drivers of ARPL stabilisation
- > 10.1% y-o-y decline in fixed voice minutes continues to impact ARPL negatively



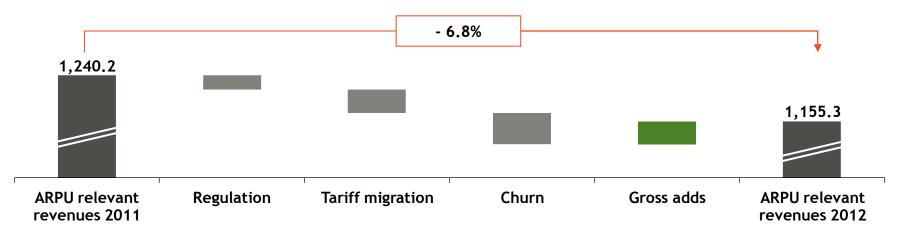
\* Fixed line revenues include ARPL relevant revenues and revenues from data & ICT solutions

Fixed Line Revenue Development\*

## Austrian Segment: Price Erosion Drives Revenue Loss Through Churn and Tariff Migration

Split of EUR 84.8 mn ARPU-Relevant Revenue Decline Year-on-year

(in EUR million)



| Key Challenges   | Telekom Austria Group Response   |
|--|--|
| <ul> <li>&gt; Fierce competition drives price declines</li> <li>&gt; Lower price points in the markets affect customer base and result in churn or tariff migration</li> <li>&gt; Tariff migration mainly within A1 brand</li> <li>&gt; Regulatory impact will increase in 2013</li> </ul> | <ul> <li>&gt; Higher price point in no-frill segment to protect<br/>main brand (bob: EUR 9.90 to EUR 19.90)</li> <li>&gt; Protect high-value segment via increase in subsidies</li> <li>&gt; Intensified customer retention and loyalty efforts</li> </ul> |

## 4 Focus Areas to Enhance Product Differentiation

#### Convergence

- > Only convergent operator in Austria
- > 1.04 mn product bundles
- > One-stop solution for customers



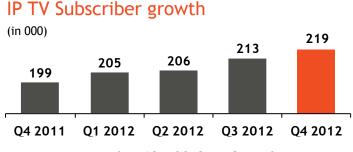
#### Focus on Customer Satisfaction

 Best in class both for residential and business



#### Improvements in service lines, business sales and shops

#### Incentivation of Fixed Line Data Usage



> Approximately 169.100 Giga Speed customer as of 31 December 2012 (+68.6% yoy)

#### Quality and Innovation Leadership

> LTE coverage of 30% in Austria and 80% in urban areas



> 53% NGA coverage of at least Giga Speed 16

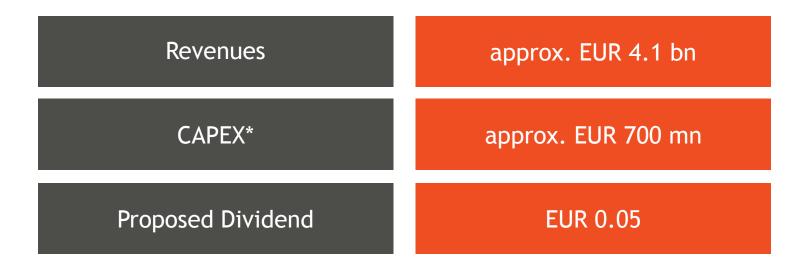


## Outlook for the Full Year 2013

## Telekom Austria Group Full Year 2013 Guidance

#### Financial Outlook for 2013

On a constant currency basis for all markets as well as before any effects of hyperinflation accounting for the Belarusian segment

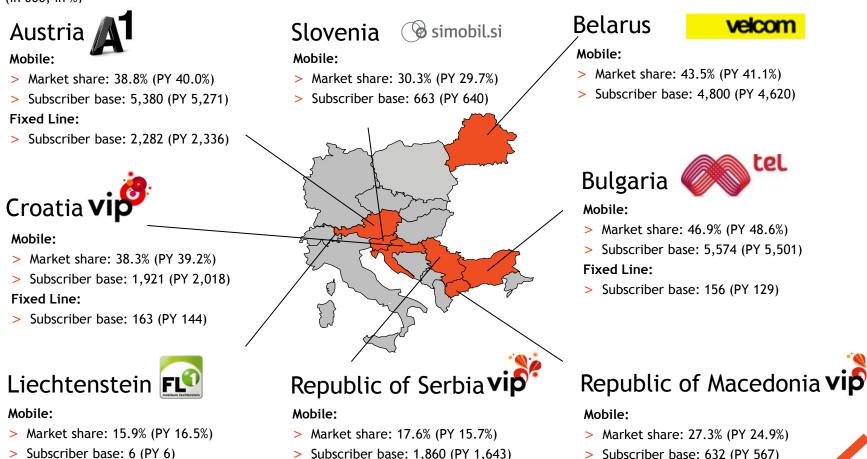




## Appendix 1

## Telekom Austria Group is a Leading Telco Provider in Fixed and Mobile Markets

as of 31 December 2012 (in 000, in %)



> Subscriber base: 632 (PY 567)

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## Telekom Austria Group - Revenue Breakdown

| Revenue Split - Segment Austria (in EUR million) | Q4 2012 | Q4 2011 | % change |
|--|---------|---------|----------|
| Monthly fee and traffic                          | 472.2   | 502.7   | -6.1%    |
| Data and ICT Solutions                           | 62.2    | 55.3    | 12.5%    |
| Wholesale (incl. Roaming)                        | 38.2    | 60.7    | -37.1%   |
| Interconnection                                  | 74.9    | 85.2    | -12.1%   |
| Equipment  | 68.7    | 45.5    | 51.1%    |
| Other revenues                                   | 4.8     | 2.5     | 93.3%    |
| Total revenues - Segment Austria                 | 721.0   | 752.0   | -4.1%    |

| Revenue Split - International Operations (in EUR million) | Q4 2012 | Q4 2011 | % change |
|---|---------|---------|----------|
| Monthly fee and traffic                                   | 301.3   | 278.5   | 8.2%     |
| Data and ICT Solutions                                    | 0.1     | 0.1     | 181.2%   |
| Wholesale (incl. Roaming)                                 | 9.3     | 6.8     | 38.0%    |
| Interconnection   | 51.6    | 57.9    | -10.8%   |
| Equipment   | 44.3    | 36.1    | 22.8%    |
| Other revenues  | 3.7     | 4.2     | -13.1%   |
| Total revenues - int. Operations                          | 410.4   | 383.5   | 7.0%     |

## Telekom Austria Group - Expense Breakdown

| Operating Expense - Segment Austria (in EUR million) | Q4 2012 | Q4 2011 | % change |
|--|---------|---------|----------|
| Material expense                                     | 104.5   | 81.7    | 27.9%    |
| Employee costs                                       | 182.7   | 165.8   | 10.2%    |
| Interconnection                                      | 69.3    | 80.6    | -14.1%   |
| Maintenance and repairs                              | 33.1    | 36.0    | -7.9%    |
| Services received                                    | 26.1    | 31.3    | -16.9%   |
| Other support services*                              | 37.4    | 43.9    | -14.8%   |
| Other*   | 91.5    | 113.6   | -19.5%   |
| Total OPEX - Segment Austria                         | 544.7   | 553.0   | -1.5%    |

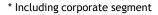
| Operating Expense - International Operations (in EUR million) | Q4 2012 | Q4 2011 | % change |
|---|---------|---------|----------|
| Material expense  | 64.8    | 56.6    | 14.5%    |
| Employee costs  | 34.5    | 34.0    | 1.4%     |
| Interconnection   | 52.9    | 50.6    | 4.6%     |
| Maintenance and repairs                                       | 15.4    | 11.7    | 31.7%    |
| Services received   | 27.5    | 23.8    | 15.7%    |
| Other support services*                                       | 4.6     | 4.6     | 0.3%     |
| Other*  | 86.0    | 85.8    | 0.2%     |
| Total OPEX - int. Operations                                  | 285.7   | 267.1   | 7.0%     |

\* Reclassification due to application of groupwide IFRS standards; prior year was adjusted accordingly

## Telekom Austria Group - Headcount Development

| FTE (End of period)    | Q4 2012 | Q4 2011 | % change |
|------------------------|---------|---------|----------|
| Austria                | 9,077   | 9,292   | -2.3%    |
| International          | 7,205   | 7,762   | -7.2%    |
| Telekom Austria Group* | 16,446  | 17,217  | -4.5%    |

| FTE (Average period)   | Q4 2012 | Q4 2011 | % change |
|------------------------|---------|---------|----------|
| Austria                | 9,254   | 9,281   | -0.3%    |
| International          | 7,192   | 7,693   | -6.5%    |
| Telekom Austria Group* | 16,610  | 17,134  | -3.1%    |



## Telekom Austria Group - Capital Expenditures Split

| Capital Expenditures (in EUR million) | Q4 2012 | Q4 2011 | % change |
|---------------------------------------|---------|---------|----------|
| Segment Austria                       | 126.7   | 166.5   | -23.9%   |
| Segment Bulgaria                      | 19.9    | 22.2    | -10.3%   |
| Segment Croatia                       | 38.0    | 24.7    | 53.9%    |
| Segment Belarus                       | 25.5    | 30.6    | -16.6%   |
| Segment Additional Markets            | 28.9    | 40.2    | -28.2%   |
| Slovenia                              | 9.7     | 10.2    | -5.1%    |
| Republic of Serbia                    | 16.5    | 21.8    | -24.4%   |
| Republic of Macedonia                 | 2.7     | 8.1     | -67.1%   |
| Liechtenstein                         | 0.1     | 0.1     | -18.4%   |
| Eliminations additional markets       | 0.0     | 0.1     | n.a.     |
| Corporate, Others & Elimination       | 0.0     | 0.0     | n.a.     |
| Total capital expenditures            | 238.8   | 284.1   | -15.9%   |
| Thereof tangible                      | 157.8   | 224.5   | -29.7%   |
| Thereof intangible                    | 81.0    | 59.6    | 35.9%    |



## Telekom Austria Group - Net Debt

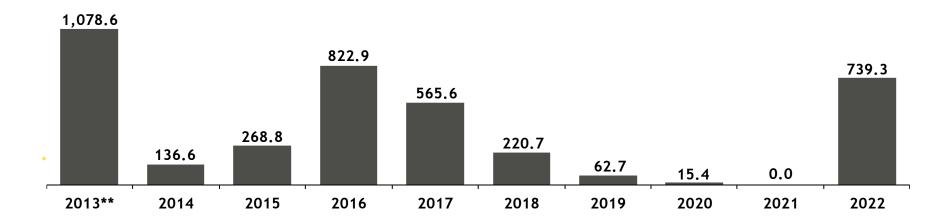
| Net debt (in EUR million)  | Dec. 31, 2012 | Dec. 31. 2011 | % change |
|--|---------------|---------------|----------|
| Long-term debt   | 2,832.0       | 2,960.4       | -4.3%    |
| Short-term borrowings  | 1,078.6       | 1,052.4       | 2.5%     |
| Cash and cash equivalents, short-term and long term investments, finance lease receivables | -715.3        | -657.7        | 8.8%     |
| Cash and cash equivalents and short-term investments                                       | -685.9        | -625.9        | 9.6%     |
| Long-term investments, finance lease receivables   | -29.5         | -31.8         | -7.2%    |
| Derivate financial instruments for hedging purposes  | 53.6          | 25.2          | 113.1%   |
| Net Debt* of Telekom Austria Group   | 3,248.9       | 3,380.3       | -3.9%    |

<sup>\*</sup> Finance lease obligations and the remaining performance based consideration related to the acquisition of SBT are included in long-term debt and short-term borrowings. As of 31 December 2011 the remaining performance based consideration related to the acquisition of Megalan/Spectrumnet is included in short-term borrowings.

## Telekom Austria Group - Debt Maturity Profile

#### Debt Maturity Profile\*

(in EUR million)



> EUR 3,910.6 mn of short- and long-term borrowings as of 31 December 2012

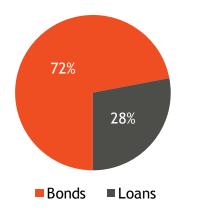
- > Average cost of debt of approximately 4.2%
- > Cash and cash equivalents and short-term investments of EUR 685.9 mn

\* Including accrued interest

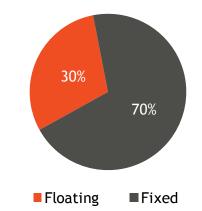
\*\* Includes approx. EUR 29.2 mn related to velcom, which is reported in Other liabilities

## **Telekom Austria Group - Debt Profile**

#### **Overview Debt Instruments**



#### Fixed-Floating Mix



#### Lines of Credit

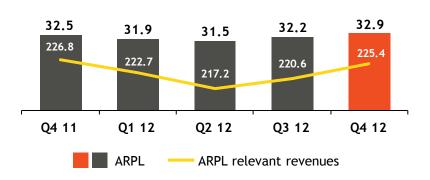
- > Undrawn committed credit lines amounting to EUR 1,060.0 mn
- > Average term to maturity of approximately 3.8 years

#### Ratings

- S&P: BBB (stable outlook)
- > Moody's: Baa1 (negative outlook)



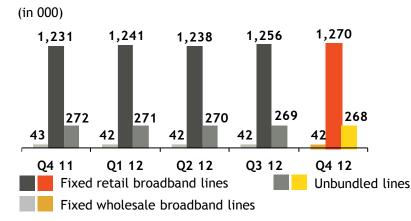
## Segment Austria - Fixed Line Key Performance Indicators



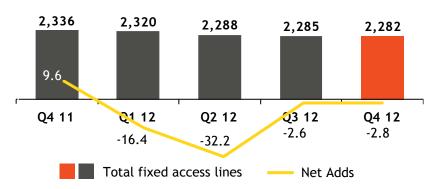
ARPL & ARPL Relevant Revenues

(in EUR)

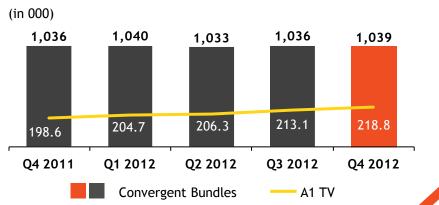
#### **Fixed Broadband Access Lines**



## Total Fixed Access Lines & Net Adds (in 000)

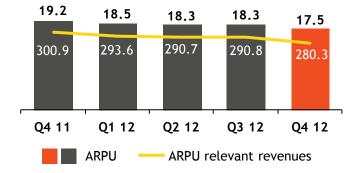


#### Bundle Subscriber Growth

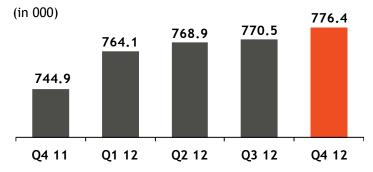


## Segment Austria - Mobile Key Performance Indicators

#### ARPU & ARPU Relevant Revenues (in EUR)

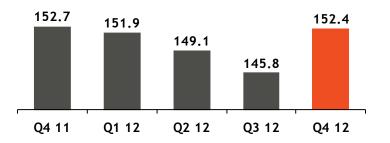


#### Mobile Broadband Customers

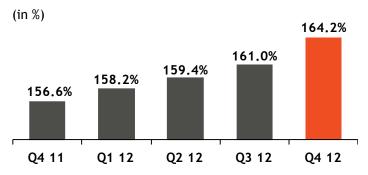


#### MoU per Subscriber

(in min)



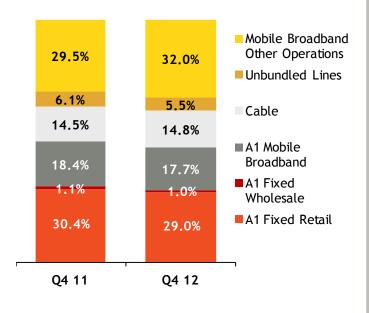
#### **Mobile Penetration**



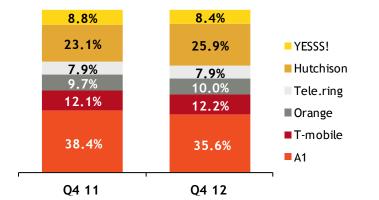
Results for the Full Year 2012

## Segment Austria - Broadband Market Split

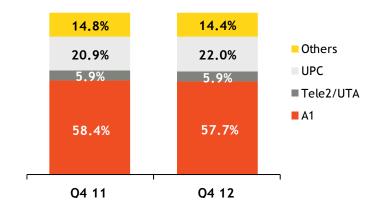
#### Market Share Total Broadband



#### Market Share Mobile Broadband



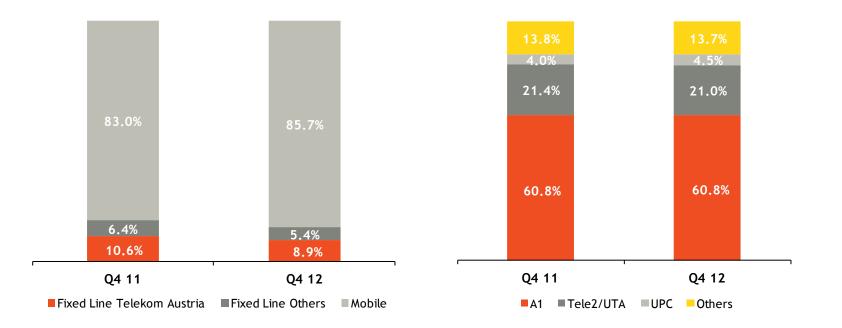
#### Market Share Fixed Line Broadband



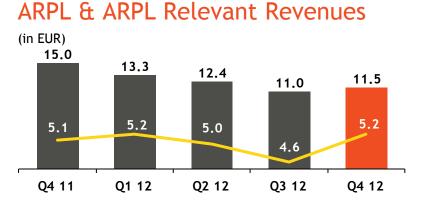
## Segment Austria - Voice Market Split

Market Share Total Minutes

Market Share Fixed Line Minutes

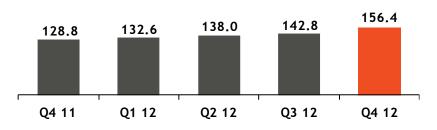


## Segment Bulgaria - Fixed Line Key Performance Indicators



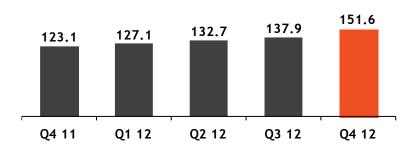
#### **Total Fixed Access Lines**

(in 000)

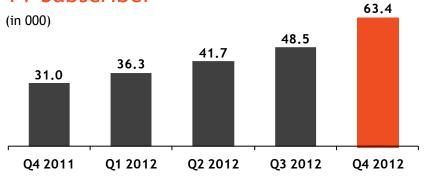


ARPL — ARPL relevant revenues

## Fixed Broadband Retail Access Lines (in 000)



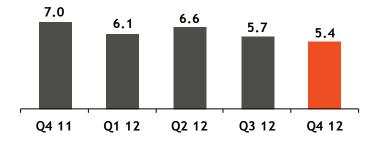
#### **TV** Subscriber



## Segment Bulgaria - Mobile Key Performance Indicators

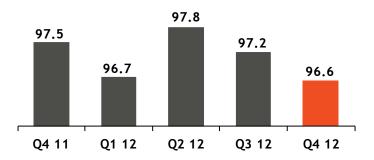
#### ARPU

(in EUR)

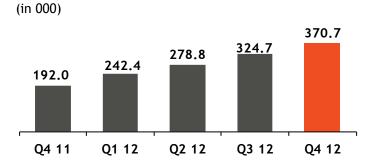


#### MoU per Subscriber

(in min)

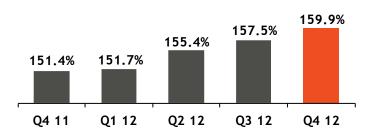


## Mobile Broadband Customers

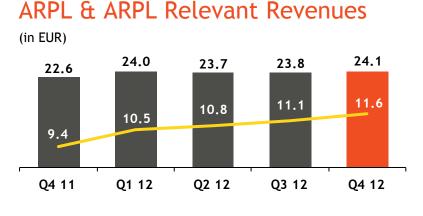


#### **Mobile Penetration**

(in %)

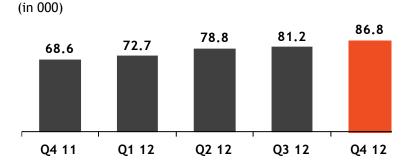


### Segment Croatia - Fixed Line Key Performance Indicators



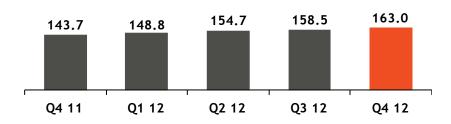
ARPL — ARPL relevant revenues

### Fixed Broadband Retail Access Lines



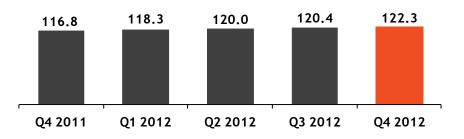
#### **Total Fixed Access Lines**

(in 000)



#### **TV** Subscriber

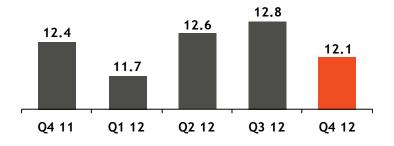
(in 000)



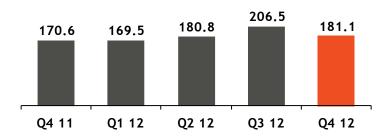
### Segment Croatia - Mobile Key Performance Indicators

#### **ARPU\***

(in EUR)

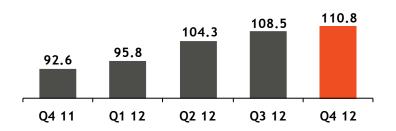


#### Mobile Broadband Customers\* (in 000)



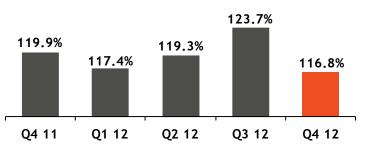
### MoU per Subscriber\*

(in min)



Mobile Penetration\*

(in %)

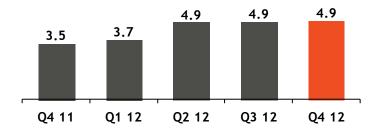


\* As of Q4 2011 calculation method of fixed access lines has been harmonized to Group standards and have been restated as of Q3 2011.

### Segment Belarus - Mobile Key Performance Indicators

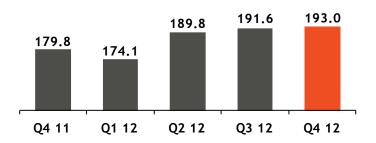
#### ARPU

(in EUR)

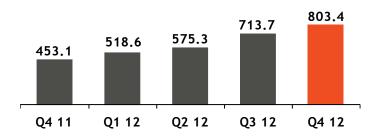


### MoU per Subscriber

(in min)

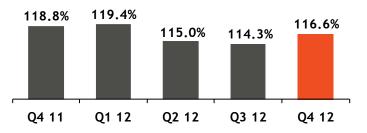


#### Mobile Broadband Customers (in 000)



#### Mobile Penetration

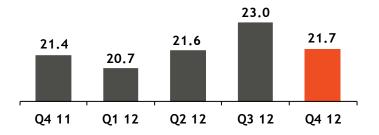
(in %)



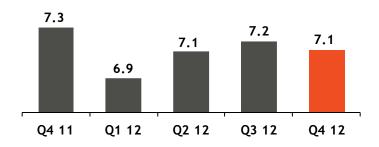
### Segment Additional Markets - Mobile Key Performance Indicators

### Slovenia - ARPU

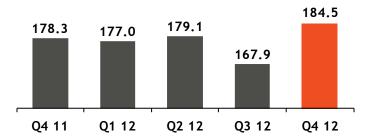




Republic of Serbia - ARPU (in EUR)

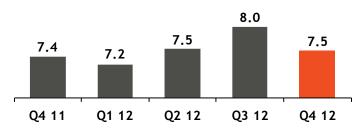


## Slovenia - MoU per Subscriber



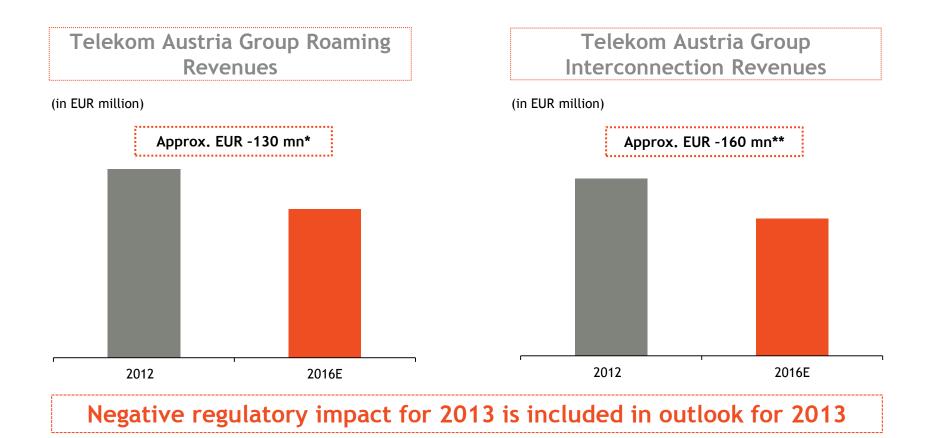
### Republic of Macedonia - ARPU

(in EUR)



# Appendix 2 – Regulatory Topics

### Negative Impact from Regulation in 2013 - 2016



\* Total roaming revenue effect between 2012 - 2016

Results for the Full Year 2012

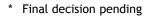
\*\* Total interconnection revenue effect between 2012 - 2016



### Glide Path of Mobile Termination Rates

EU Pressure on National Regulatory Authorities to Further Decrease Rates (in EURc)

|           | Jan 2012 | Jun 2012 | Jul 2012 | Jan 2013 | Jul 2013 | Sep 2013  | Jan 2014 |
|-----------|----------|----------|----------|----------|----------|-----------|----------|
| Austria   | 2.01     | 2.01     | 2.01     | 2.01     | 0.80*    | 0.80*     | 0.80*    |
| Bulgaria  | 6.39     | 6.39     | 2.70     | 2.35     |          | undecided |          |
| Croatia   | 4.00     | 4.00     | 4.00     | 2.61     | 2.61     | 2.61      | 2.61     |
| Slovenia  | 3.81     | 3.81     | 3.52     | 3.24     | 3.24     | 3.24      | 3.24     |
| Macedonia | 7.50     | 6.50     | 6.50     | 6.50     | 6.50     | 1.95      | 1.95     |
| Serbia    | 4.68     | 4.68     | 4.68     | 3.70     | 3.70     | 3.70      | 2.85     |
| Belarus   | 1.50     | 1.50     | 1.50     | 1.50     | 1.50     | 1.50      | 1.50     |



### **Continuation of Roaming Price Regulation**

| RETAIL (in EURc)                  | Before | July 2012 | July 2013 | July 2014 |
|-----------------------------------|--------|-----------|-----------|-----------|
| Data (per MB)                     | none   | 70        | 45        | 20        |
| Voice-calls made (per minute)     | 35     | 29        | 24        | 19        |
| Voice-calls received (per minute) | 11     | 8         | 7         | 5         |
| SMS (per SMS)                     | 11     | 9         | 8         | 6         |

| WHOLESALE (in EURc) | Before | July 2012 | July 2013 | July 2014 |
|---------------------|--------|-----------|-----------|-----------|
| Data (per MB)       | 50     | 25        | 15        | 5         |
| Voice (per minute)  | 18     | 14        | 10        | 5         |
| SMS (per SMS)       | 4      | 3         | 2         | 2         |



# Appendix 3 – Personnel Restructuring in Austria

# Quarterly Overview - Restructuring Charges and Provision vs. FTE

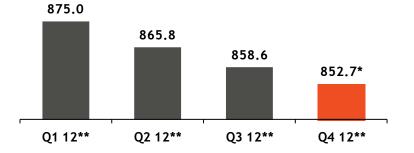
### **Overview Restructuring Charges**

(in EUR million)

|                           | 2012 |     |      |        |
|---------------------------|------|-----|------|--------|
|                           | Q1   | Q2  | Q3   | Q4     |
| FTE effect                | 4.4  | 6.6 | 10.6 | 28.3   |
| Servicekom                | 0.0  | 0.0 | 0.0  | -76.7* |
| Interest rate adjustments | 0.0  | 0.0 | 0.0  | 61.4   |
| Total                     | 4.4  | 6.6 | 10.6 | 13.0   |

### **Overview Restructuring Provision\*\***

(in EUR million)



### **FTEs Addressed**

|                          |    | 2012 |    |    |
|--------------------------|----|------|----|----|
|                          | Q1 | Q2   | Q3 | Q4 |
| Transfer to government   | 9  | 18   | 3  | 14 |
| Social plans             | 0  | 0    | 17 | 77 |
| Staff released from work | 0  | 0    | 0  | 0  |
| Total                    | 9  | 18   | 20 | 91 |

### **Provisioned FTEs**

|                          | 2012  |       |       |       |
|--------------------------|-------|-------|-------|-------|
|                          | Q1    | Q2    | Q3    | Q4    |
| Transfer to government   | 273   | 291   | 294   | 308   |
| Social plans             | 916   | 908   | 973   | 1,030 |
| Staff released from work | 644   | 634   | 563   | 510*  |
| Total                    | 1,833 | 1,833 | 1,830 | 1,848 |

\* Impacted by 105 FTEs transferring from Staff released from work to Social plans trough servicekom

\*\* Including liabilities for transfer of civil servants to government bodies

# Full Year Overview - Restructuring Charges and Provision vs. FTE

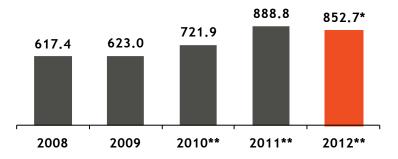
### **Overview Restructuring Charges**

(in EUR million)

|                           | 2008  | 2009  | 2010  | 2011  | 2012   |
|---------------------------|-------|-------|-------|-------|--------|
| FTE effect                | 632.1 | -10.0 | 76.9  | 274.3 | 49.9   |
| Servicekom                | 0.0   | 0.0   | 0.0   | -40.6 | -76.7* |
| Interest rate adjustments | 0.0   | 27.5  | 47.2  | 0.0   | 61.4   |
| Total                     | 632.1 | 17.5  | 124.1 | 233.7 | 34.7   |

#### **Overview Restructuring Provision**

(in EUR million)



### **FTEs Addressed**

|                          | 2008  | 2009 | 2010 | 2011 | 2012 |
|--------------------------|-------|------|------|------|------|
| Transfer to government   | 0     | 0    | 158  | 106  | 44   |
| Social plans             | 256   | 451  | 28   | 685  | 94   |
| Staff released from work | 968   | -194 | 27   | 0    | 0    |
| Total                    | 1,224 | 257  | 213  | 791  | 138  |

#### **Provisioned FTEs**

|                          | 2008 | 2009  | 2010  | 2011  | 2012  |
|--------------------------|------|-------|-------|-------|-------|
| Transfer to government   | 0    | 0     | 158   | 264   | 308   |
| Social plans             | 14   | 273   | 299   | 922   | 1,030 |
| Staff released from work | 968  | 789   | 763   | 649   | 510*  |
| Total                    | 982  | 1,062 | 1,220 | 1,835 | 1,848 |

\* Impacted by 105 FTEs transferring from Staff released from work to Social plans trough servicekom

\*\* Including liabilities for transfer of civil servants to government bodies

### **Overview - Cash Flow Impact of Restructuring**

### **Overview Cash Flow Impact**

(in EUR million)

|         | Total cash flow impact |
|---------|------------------------|
| 2008    | 14.7                   |
| 2009    | 62.0                   |
| 2010    | 57.9                   |
| 2011    | 89.0                   |
| Q1 2012 | 24.3                   |
| Q2 2012 | 21.5                   |
| Q3 2012 | 23.1                   |
| Q4 2012 | 23.7                   |
| FY 2012 | 92.6                   |

- > Total cash flow impact comprises old as well as new programmes
- > Total cash flow impact for 2012 of EUR 92.6 mn
- > Total expected cash flow impact for 2013 of approximately EUR 100.0 mn