



# Investor Presentation

February 2024

| A<sup>1</sup> Group

# Cautionary statement

This presentation contains forward-looking statements. These forward-looking statements are usually accompanied by words such as ›believe‹, ›intend‹, ›anticipate‹, ›plan‹, ›expect‹ and similar expressions or by ›outlook‹. Actual events may differ materially from those anticipated in these forward-looking statements as a result of a number of factors. Forward-looking statements involve inherent risks and uncertainties. A number of important factors could cause actual results or outcomes to differ materially from those expressed in any forward-looking statement. Neither Telekom Austria AG nor the A1 Group nor any other person accepts any liability for any such forward-looking statements. A1 Group will not update these forward-looking statements, whether due to changed factual circumstances, changes in assumptions or expectations.

Alternative performance measures are used to describe the operational performance. Please therefore also refer to the financial information presented in the Consolidated Financial Statements, as well as the reconciliation tables provided in the Earnings Release. This presentation was created with care and all data has been checked conscientiously. Nevertheless, the possibility of layout and printing errors cannot be excluded. The use of automated calculation systems may give rise to rounding differences.

This presentation does not constitute a recommendation or invitation to purchase or sell securities of A1 Group. Telekom Austria AG is the mother company of the A1 Group.

# Promoting a more sustainable way of life through digitalization



- Leading telco across CEE
- System-critical infrastructure: fixed-line and mobile networks, data centers
- Leverage the potential provided by megatrend digitalization
- Strong growth performance, solid balance sheet structure
- Well-balanced performance: stability in Austria, growth in CEE
- Sustainable dividend policy, well covered by FCF
- A rated by all three major credit rating agencies



Source Sustainalytics.  
Sustainalytics, a Morningstar company, is a leading independent ESG research, ratings and data firm, has recognized Telekom Austria as a Sustainalytics ESG Top Rated Company.

**5.3 billion**

Revenues FY 2023

**1.9 billion**

EBITDA FY 2023








**29 million**

Customers

**18 thousand**

Employees (FTEs)

# Regional coverage

	Inhabitants (million)	GDP/capita (in \$)	Mobile subscribers (million; market position)		RGUs (million; market position)	
 Austria	9.0	67,900	5.2	#1	2.9	#1
 Bulgaria	6.5	33,800	3.8	#1	1.2	#2
 Croatia	3.9	40,200	2.0	#2	0.7	#2
 Belarus	9.2	22,600	4.9	#2	0.8	#2
 Serbia	6.7	23,900	2.4	#3	-	
 Slovenia	2.1	48,300	0.7	#2	0.2	#4
 N-Macedonia	2.1	20,300	1.1	#1	0.4	#2

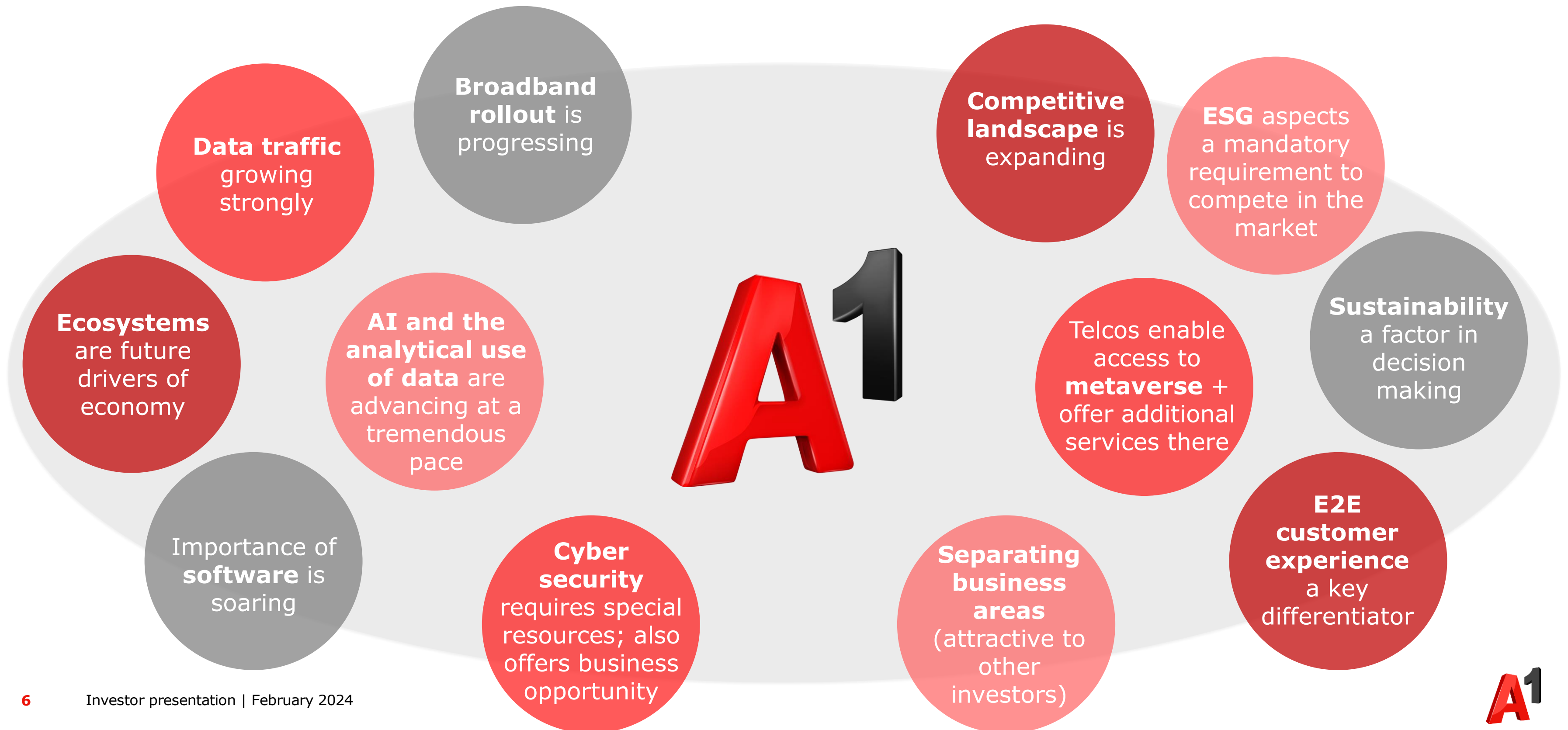
RGU = Revenue Generating Unit;

Source for inhabitants as well as GDP/capita (PPP, current international \$): <https://data.worldbank.org> (November 21, 2023); data for most recent year: 2022

# Strategy



# Trends that influence telcos and A1's strategy



# Key performance drivers



**Unified  
Brand**

**B2B  
Digital**

**Commercial  
excellence**

**One  
company**

**Upselling** the base

**Best mobile network**

**Internet@Home** (fiber + cubes)

**Targeted M&A** to complement offering

**IT services**

e.g., applications, data centers, analytics

**Security**

data/mobile/object security

**Communication**

e.g., private branch exchange, healthcare

**Integrated sector solutions**

e.g., smart metering, IoT

**One to all approach**

e.g., TV platform, IoT portfolio,  
data2impact

**From silos into expertise hubs**

e.g., One Security, cloud

**Standardized back-end for  
supporting systems**

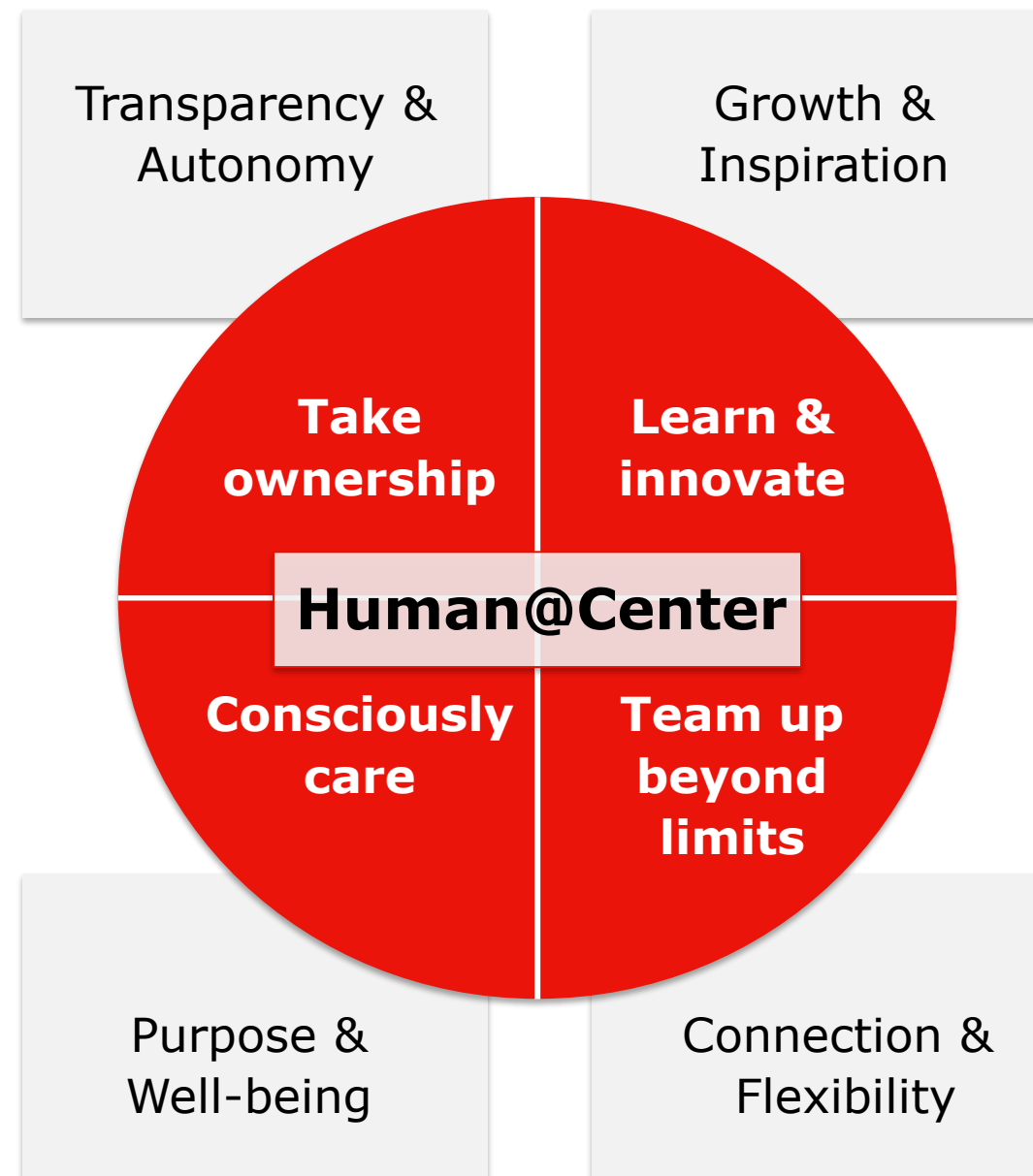
e.g., OneSAP,  
Workday

# Strategy follows the vision: Empowering digital life

## Evolve the core

- From network to connectivity plus
- From product driven to customer journey focused
- Operation to the cloud to simplify and modernize

**... to stay relevant for customers**



## Explore the new

- Scaling-up the portfolio
- Develop eco-systems and partnerships to enrich capabilities
- Expertise hubs to master execution

**... to discover new growth opportunities**

**Brand**

**ESG**

**Security**

# Financials



# Recent financial performance

(Unless otherwise stated, in € mn)

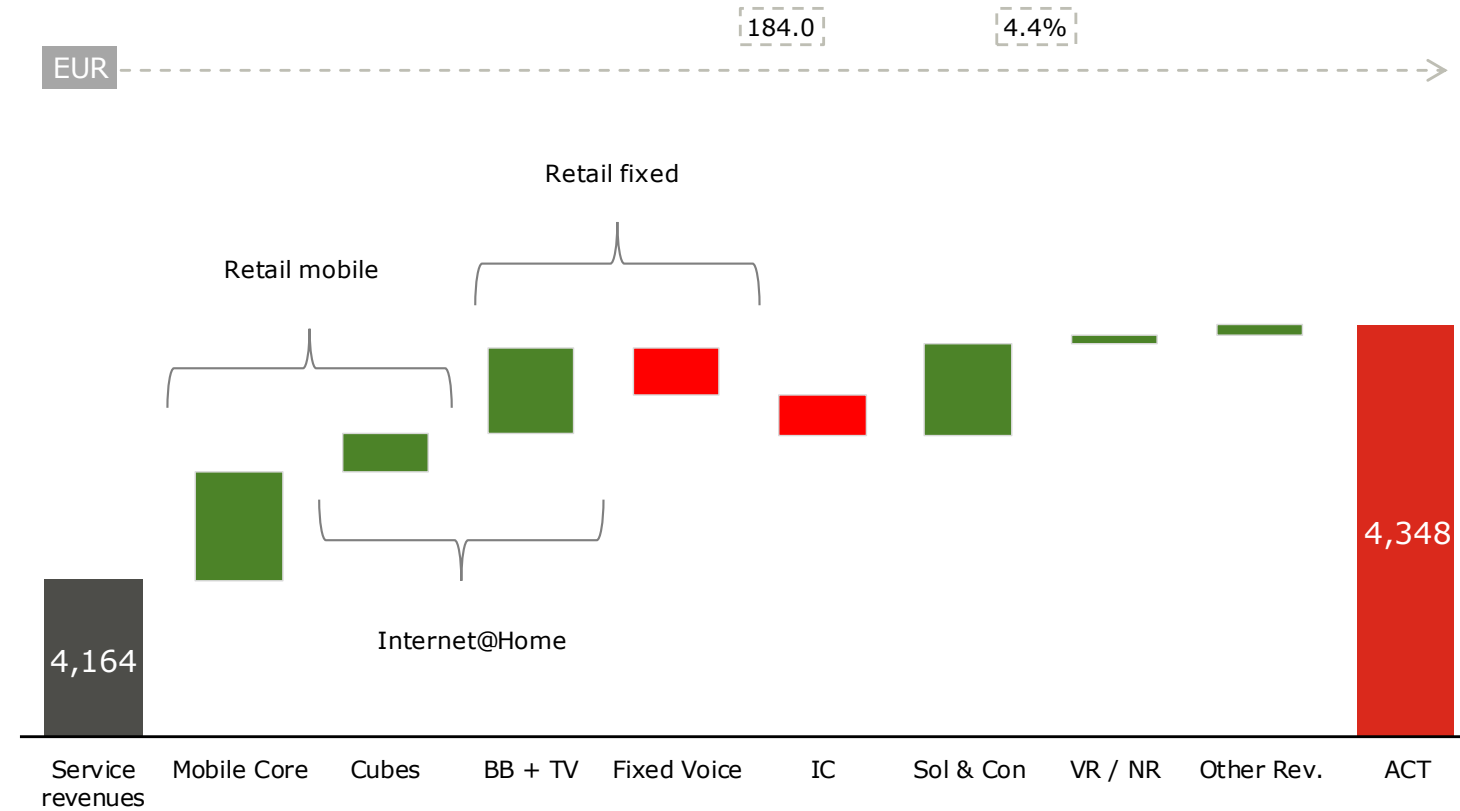


# Group revenues

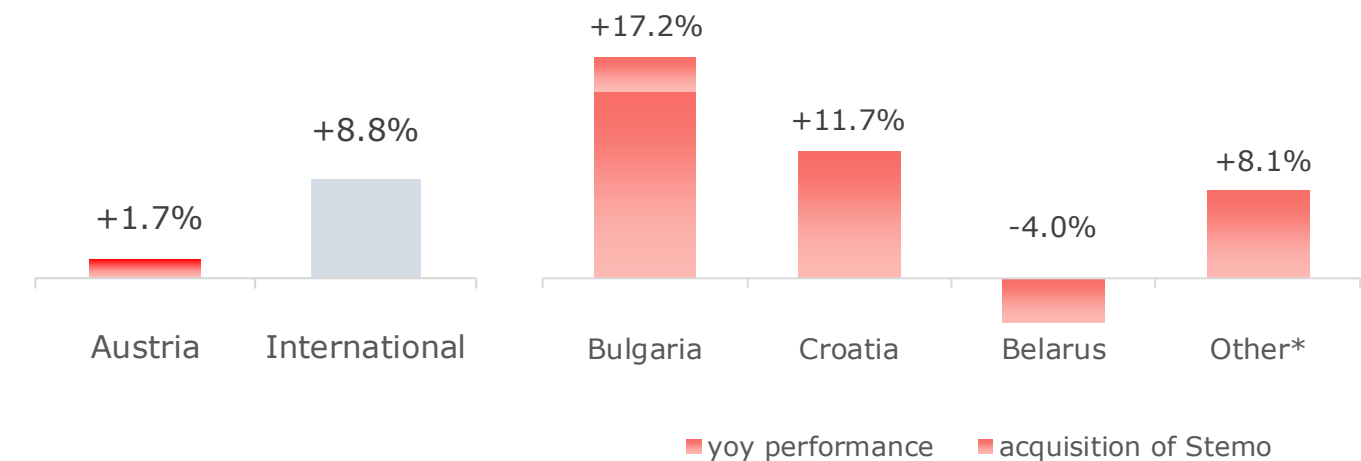
Unless otherwise stated, all amounts in € mn

	Q4 2023	Q4 2022		FY 2023	FY 2022	
Service revenues	1,111	1,081	+2.8%	4,348	4,164	+4.4%
Equipment revenues	234	235	-0.6%	811	752	+7.9%
Other operating income	24	22	+12.7%	92	89	+3.6%
<b>Total revenues</b>	<b>1,369</b>	<b>1,338</b>	<b>+2.3%</b>	<b>5,251</b>	<b>5,005</b>	<b>+4.9%</b>

## Service revenue growth drivers, FY 2023

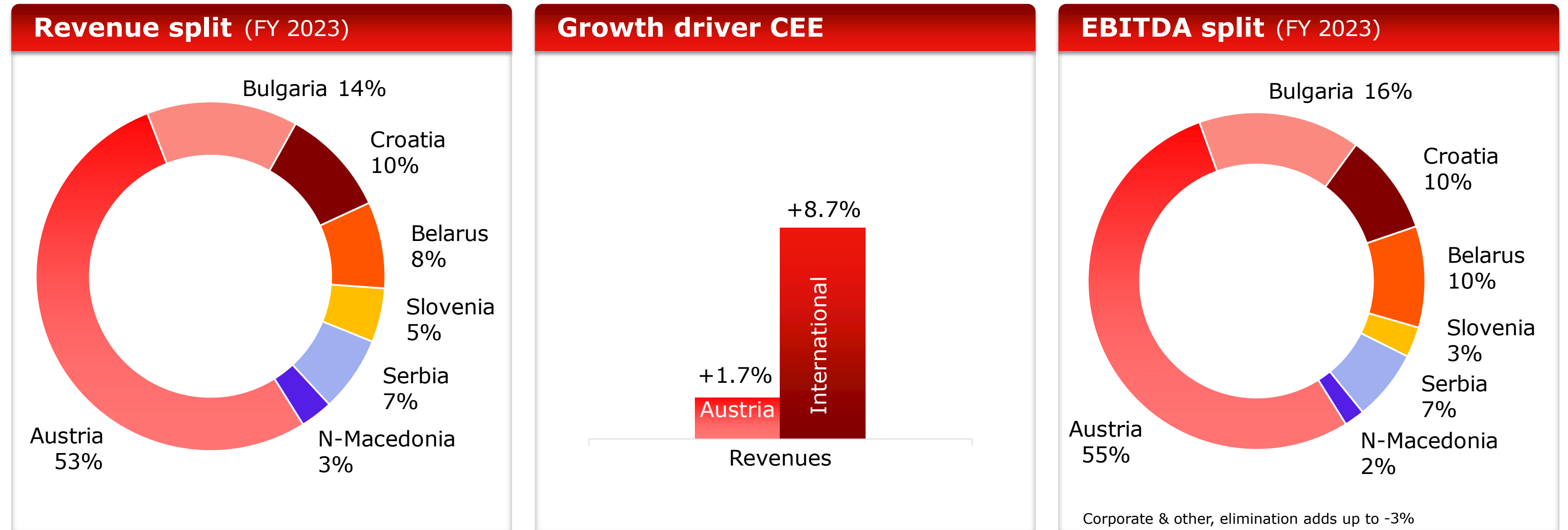


## Total revenues – Group and International, FY 2023



\* Incl. corporate and eliminations

# Well-balanced performance across geographic footprint

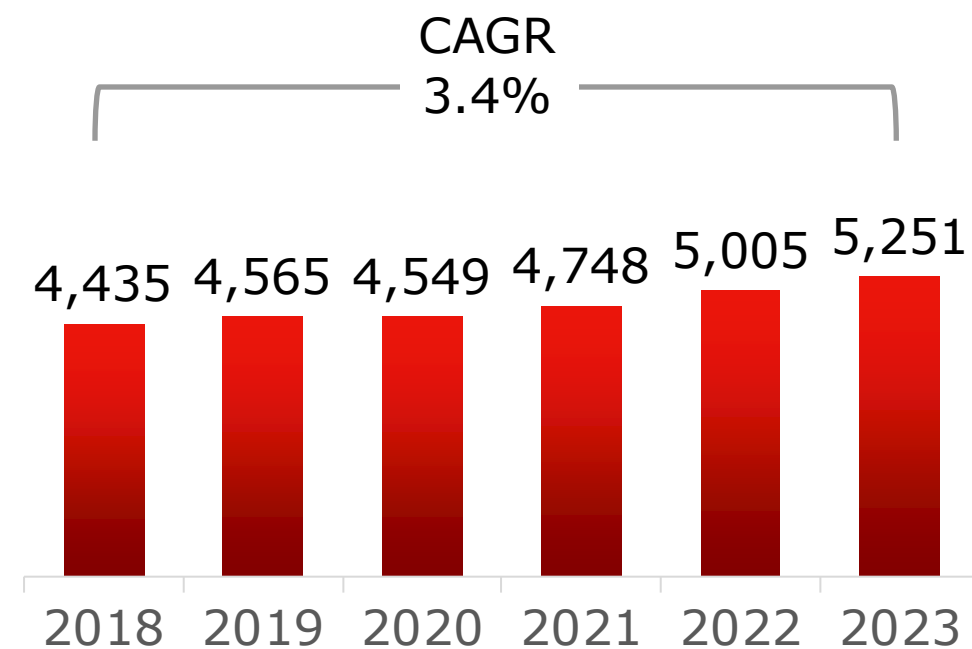


**Business in Austria brings stability to the A1 Group, international business growth.**

# Sustainable growth and strong free cash flow development

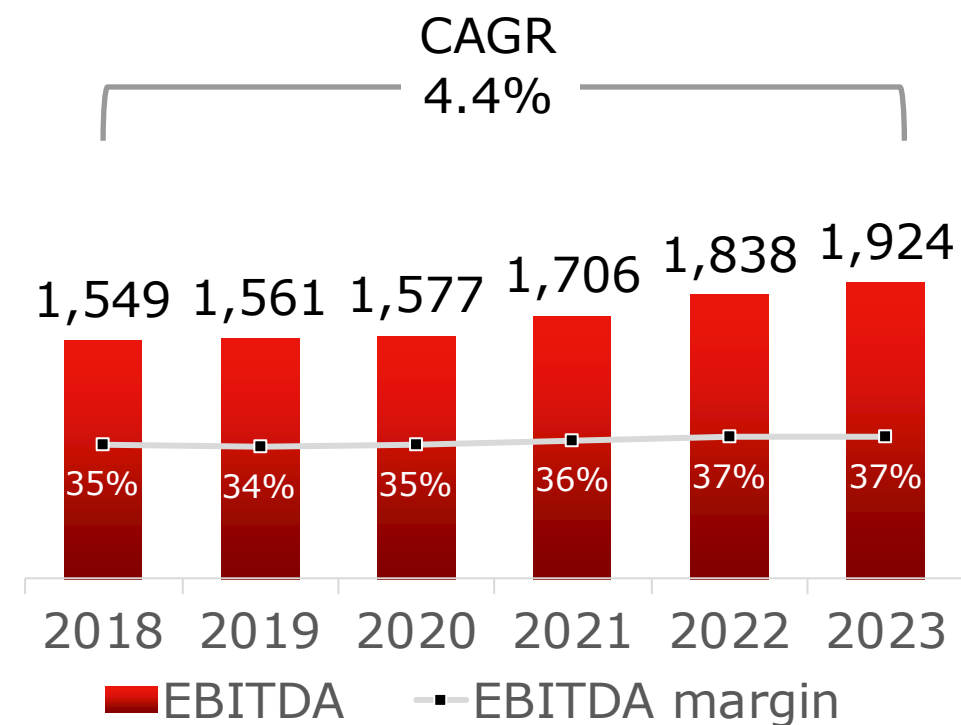
(Unless otherwise stated, in € mn)

## Revenues consistently growing



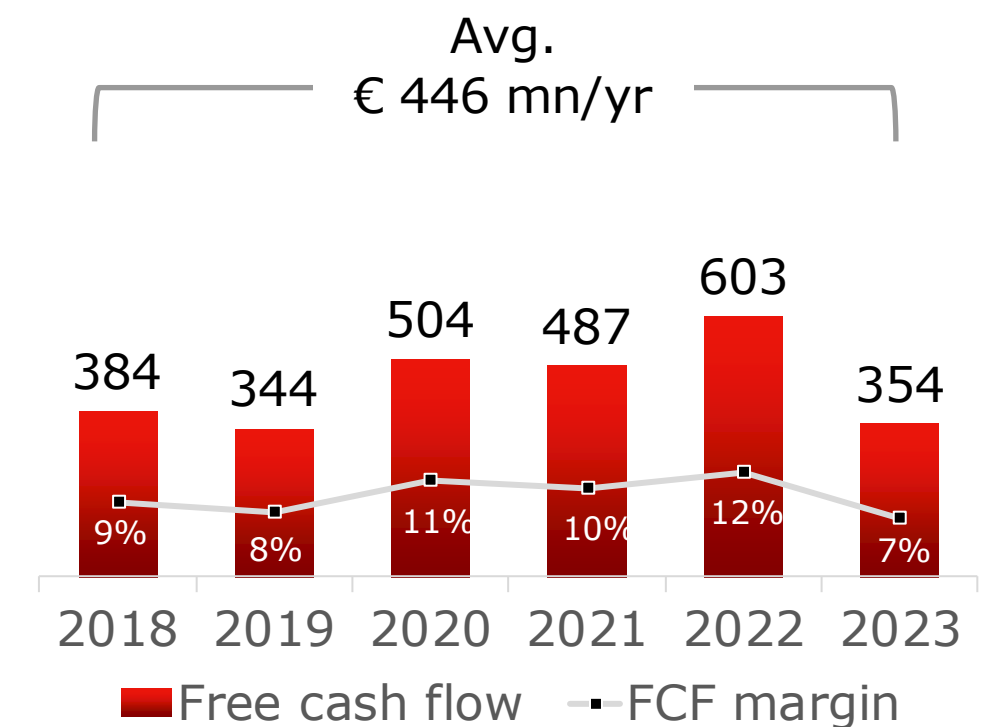
Steady top-line growth  
4.9% Y-o-Y growth in 2023

## EBITDA increased significantly



Revenue growth and careful cost management have driven consistent improvement in profitability...

## Robust free cash flow

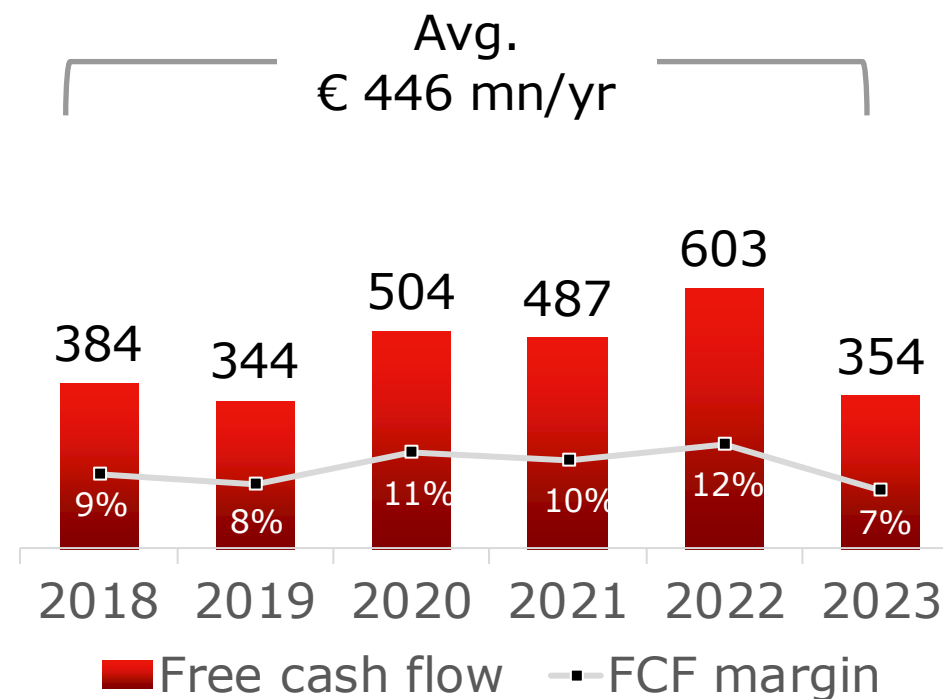


... leading to robust free cash flows

# A1 has decreased net debt significantly

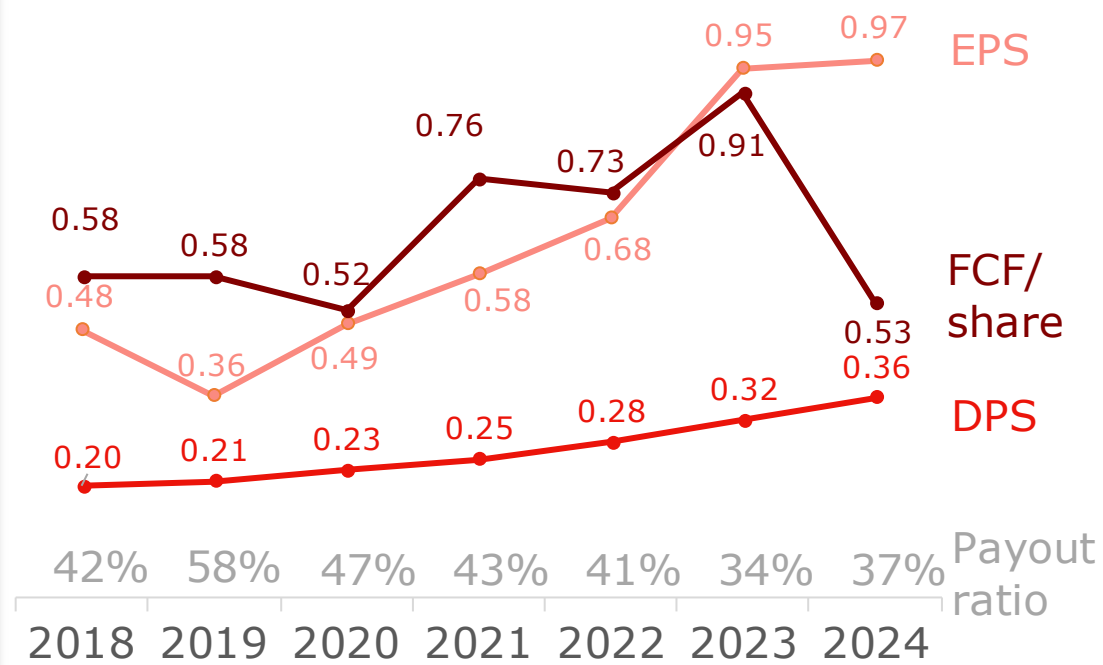
(Unless otherwise stated, in € mn)

## Robust free cash flow



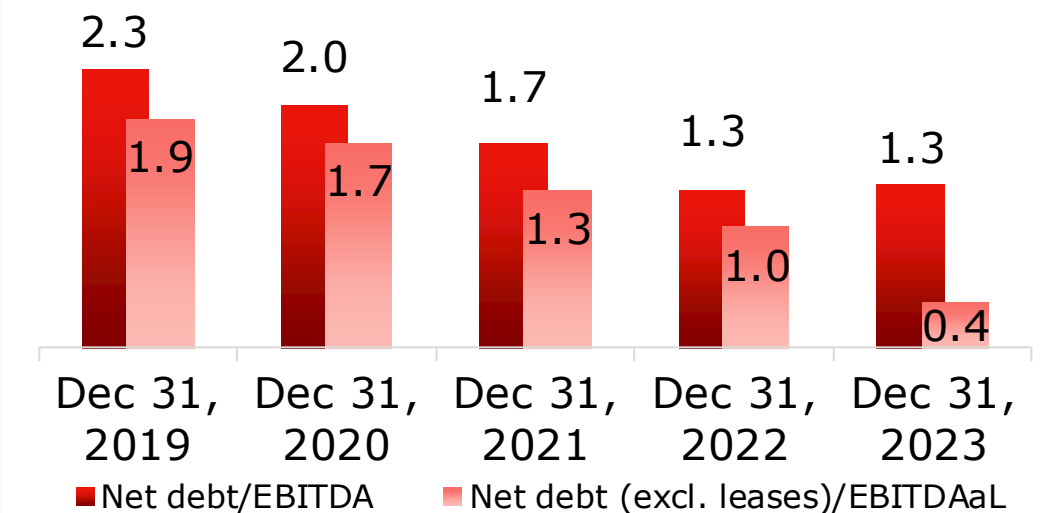
Focus on free cash flow...

## Sustainable dividend policy



... in combination with a prudent but sustainable dividend policy ...

## Net debt reduction



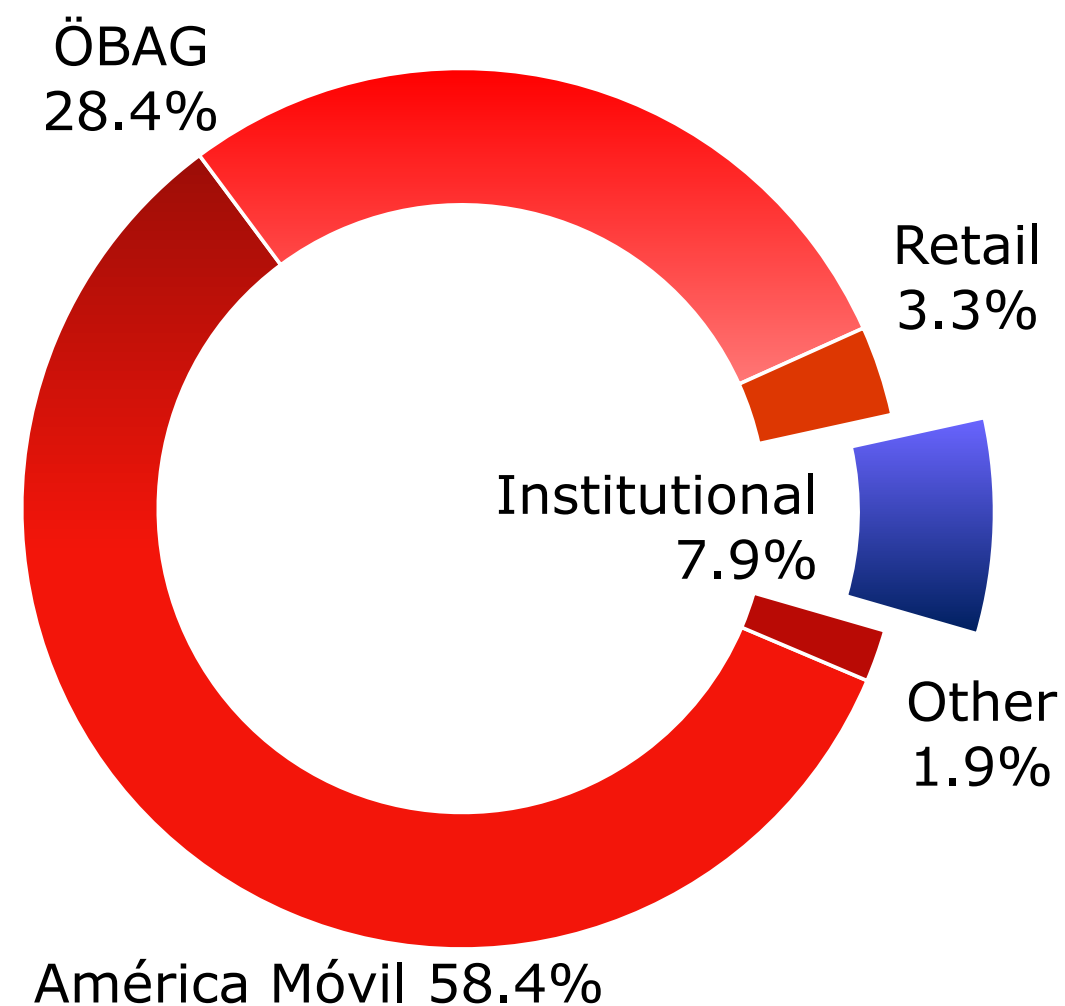
... enabled A1 to strongly deleverage. This provides financial flexibility for future growth opportunities.

# The share



# Shareholder structure

## Two strong shareholders



### ÖBAG (Österreichische Beteiligungs AG)

- ÖBAG: independent holding company of state assets. Mission is to preserve and grow its investments for generations.
- Investment portfolio includes also: OMV, Verbund, Post, Casinos Austria, etc.

### América Móvil

- Leading telco in Latin America
- Total revenues € 50 bn
- 310 million mobile customers
- 74 million RGUs
- Listed at the Mexican Stock Exchange and NYSE

# Syndicate agreement between América Móvil and ÖBAG

On February 6, 2023, both parties agreed on a new syndicate agreement with a term of 10 years. The publicly known cornerstones of this agreement are the following:

## General

- Headquarters to remain in Austria
- Commitment to the listing at the Vienna Stock Exchange
- Free float of at least 10%
- Continued investment program (2022-2031) of € 1 bn for the broadband roll-out in Austria, in particular fiber

## Management Board

- Currently 2 members (maximum 3 members)
- CEO nominated by América Móvil
- Deputy CEO nominated by ÖBAG
- Potential third member nominated by América Móvil

## Supervisory Board (members elected by shareholders)

- ÖBAG:
  - 2 members
  - Right to nominate the Chairperson
- América Móvil: 8 members

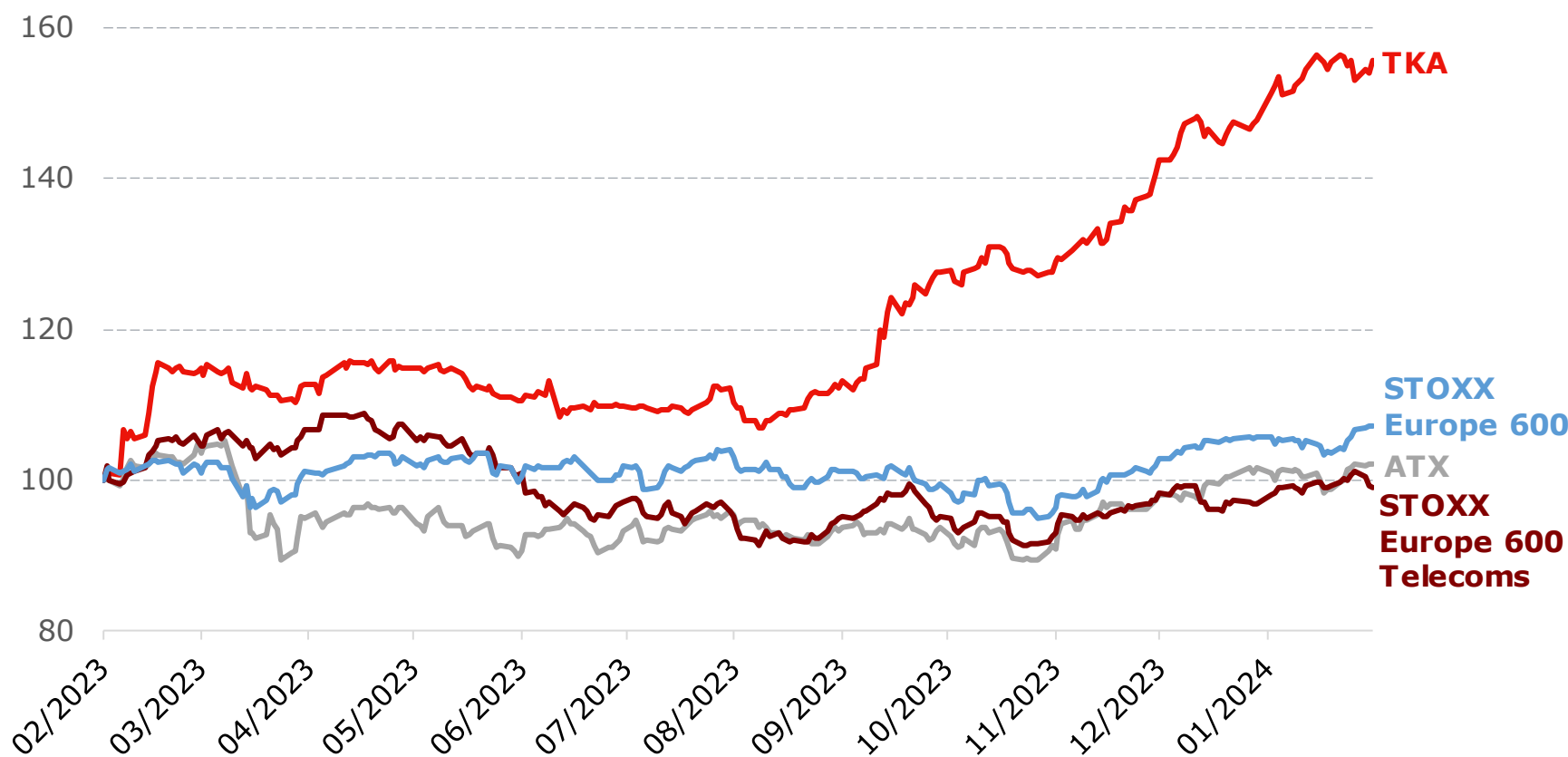
# Share price

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TKA AV

- Shares outstanding: 664,084,841
- Listing: Vienna Stock Exchange



Institution

Rating

Price (€)

AlphaValue/Baader Europe	Buy	8.55
Bank Pekao	Buy	8.60
Barclays	Neutral	8.00
Citigroup	Neutral	7.00
Erste Group Bank	Neutral	8.70
HSBC	Buy	8.00
JP Morgan	suspended	suspended
Kepler Cheuvreux	Buy	8.50
LBBW	Buy	9.00
RBI	Buy	9.40

Consensus price target

**8.42**

As of February 21, 2024

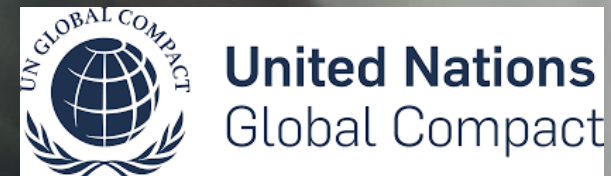
# Sustainability



Source Sustainalytics. Sustainalytics, a Morningstar company, is a leading independent ESG research, ratings and data firm, has recognized Telekom Austria as a Sustainalytics ESG Top Rated Company.



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# New ESG Strategy: raised ambition & extended scope of topics

E	<div><b>CO2 emissions</b>  <b>Net-Zero goal by 2030</b> Scope 1&amp;2: -90% Scope 3: -60% reduction (BY 2019)   <b>KPI:</b> % of t CO2e reduced</div>	<div><b>Energy efficiency</b>  <b>80% goal</b> Increase energy efficiency to 80% by 2030 (BY 2019)   <b>KPI:</b> % change of MWh per transported TB data</div>	<div><b>Recycle / Refurbish</b>  <b>20% goal</b> Increase percentage of recycled and refurbished devices to 20% of the total amount of devices &amp; equipment distributed by 2025   <b>KPI:</b> (Nr. of Recycled + refurbished devices and equipment 2025) / (Nr. of sold dev. &amp; equip. 2025)</div>	<div><b>Waste reduction</b>  <b>Zero-waste to landfill goal</b> Obtain carbon trust "Zero waste to landfill" certificate by 2030  No waste to landfill by 2030 except: •Unavoidable waste •Remains of waste treatment such as ash</div>	<div><b>Product reuse</b>  <b>Foster reuse projects</b> Continue the implementation of reuse lighthouse projects in each OpCo and participate in half-yearly best-practice sharing to foster cross-OpCo implementation of projects.</div>
	HIGHER AMBITION			NEW	
S	<div><b>Dig. Education</b>  <b>500k people goal</b> 500k people participated overall by 2030 (BY 2021) in digital education initiatives   <b>KPI:</b> Nr. of people reached</div>	<div><b>Div., Equity, Incl.</b>  <b>40% female share goal</b> 40% female leaders as well as an overall female employee share by 2025   <b>KPI:</b> % of female employees amongst overall workforce</div>	<div><b>Volunteering</b>  <b>Expansion of options</b> In the course of 2024, there is at least one quarterly volunteering opportunity for our employees available.</div>	<div><b>Gender pay gap</b>  <b>Closure of gender pay gap goal</b> We are committed to equal pay for equal work. We focus on identifying and – if needed – mitigating pay inconsistencies/inequalities.   <b>KPI:</b> % of pay gap</div>	<div><b>Employee learning</b>  <b>40h learning goal</b> Increase employee learning hours to reach an average of 40h per employee by 2030   <b>KPI:</b> Nr. of hours spent in training / upskilling</div>
	HIGHER AMBITION			NEW	
G	<div><b>Compliance mgmt. system</b>  <b>Audit goal</b> Maintain a best-practice and externally certified compliance management system</div>	<div><b>Board incentives</b>  <b>Incentivization goal</b> Keep incentivized ESG goals within board remuneration plan in all years till 2030</div>	<div><b>Supplier policy</b>  <b>Advanced supplier-engagem.</b> Mandatory submission of data on ESG performance indicators for vendors &amp; enforce high supplier standards along the value-chain   <b>KPI:</b> Nr. of validated audits</div>		
	HIGHER AMBITION			NEW	

# Out look



# Guidance 2024

Total revenues

+3-4%

CAPEX (excl. spectrum)

Around € 800 million

- **Revenues:** 3-4 % growth expected to be mainly driven by service revenues, both in CEE and Austria: Value-securing measures, upselling in the retail business, and a strong development of the solutions business, overcompensating voice and IC decline; BYN expected to depreciate versus EUR in FY 2024.
- **CAPEX:** excl. spectrum at **around EUR 800 million**
  - A1 Group remains committed to fiber-rollout program in Austria at an unchanged pace
  - Revaluation of non-business-critical projects both in Austria and CEE
- **Dividend:** Management intends to propose **EUR 0.36 dividend per share for FY 2023** (2022: EUR 0.32) subject to the approval of the Supervisory Board at the Annual General Meeting

# A1 ambitions 2024-2026

## Revenues

3-4% increase p.a.

Based on current inflation and exchange rate expectations

## EBITDA

4-5% increase p.a.

Based on current inflation and exchange rate expectations

## CAPEX

€ 2.8 bn plus frequencies

## Dividend baseline

€ 0.32 per share

Based on the Group's operational and financial development, the dividend level will be maintained or increased.

# Investment Case Telekom Austria

## **Leading telco across CEE**

- Among top 2 mobile operators in 6 out of 7 core markets
- 29 million customers in Europe
- >80% of Group EBITDA in investment-grade rated countries

## **Top performing incumbent telco in Europe**

- Strong growth rates, high profitability, robust FCF
- Low financial leverage
- Sustainable dividend development with constant increase
- A rated by all three major credit rating agencies

## **Modern and lean corporate structure**

- Well-balanced performance: stability in Austria, growth in CEE
- Core shareholders: AMX (one of the largest telcos) + ÖBAG (Austrian state)
- Top ESG Ratings: Sustainalytics' 2024 ESG Top-Rated Industry list and CDP's A list in 2024



# Appendix



# Management Board



**Alejandro Plater** (\*1967, Argentina)

- Board member since August 2015
  - 2015-2018 as CEO, 2018-2023 as COO
- Before A1, senior roles at Ericsson
- Studied Economics at University of Buenos Aires, post-graduate studies at Columbia and Wharton as well as London Business School



**Thomas Arnoldner** (\*1977, Austria)

- Board member since September 2018
  - 2018-2023 as CEO
- Before A1, board functions at Alcatel-Lucent Austria, T-Systems Austria
- Studied Business Management at Vienna University of Economics & Business and at the Stockholm School of Economics

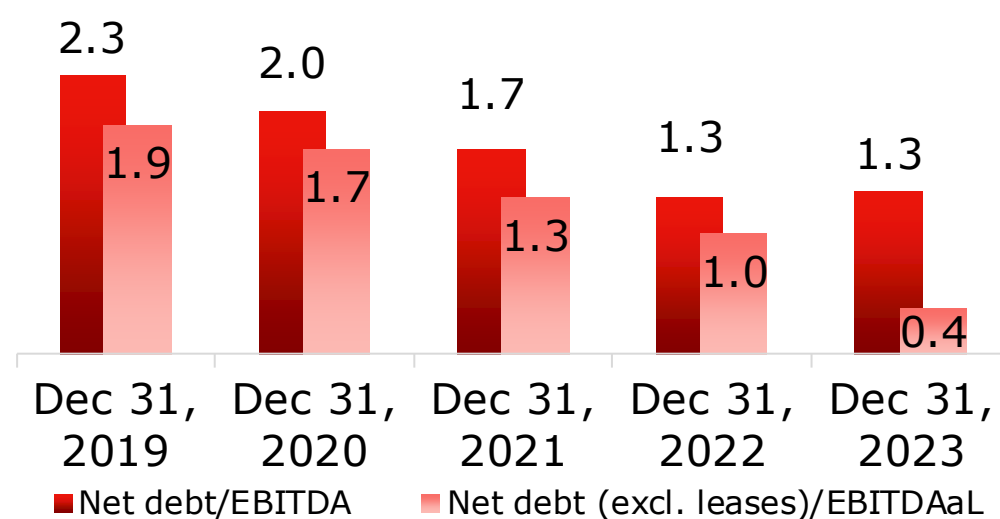
# Conservative financial policy, investment-grade ratings

(data excluding EuroTeleSites)

## Overview (Sept 30, 2023)

- Total financial debt: € 808 mn
- Average cost of debt: 1.71%
- Cash & cash equivalents: € 169 mn
- Avg. term to maturity: 2.73 years

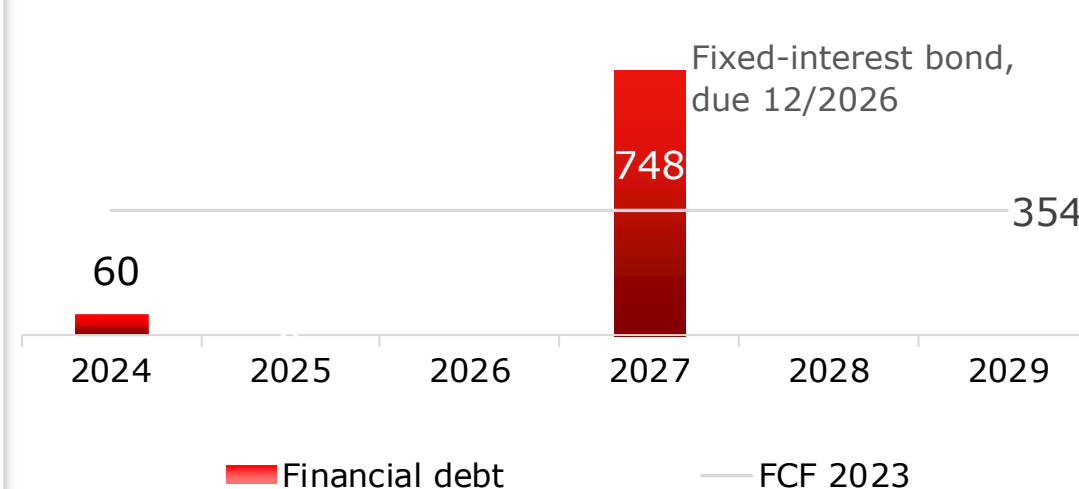
## Net debt/EBITDA



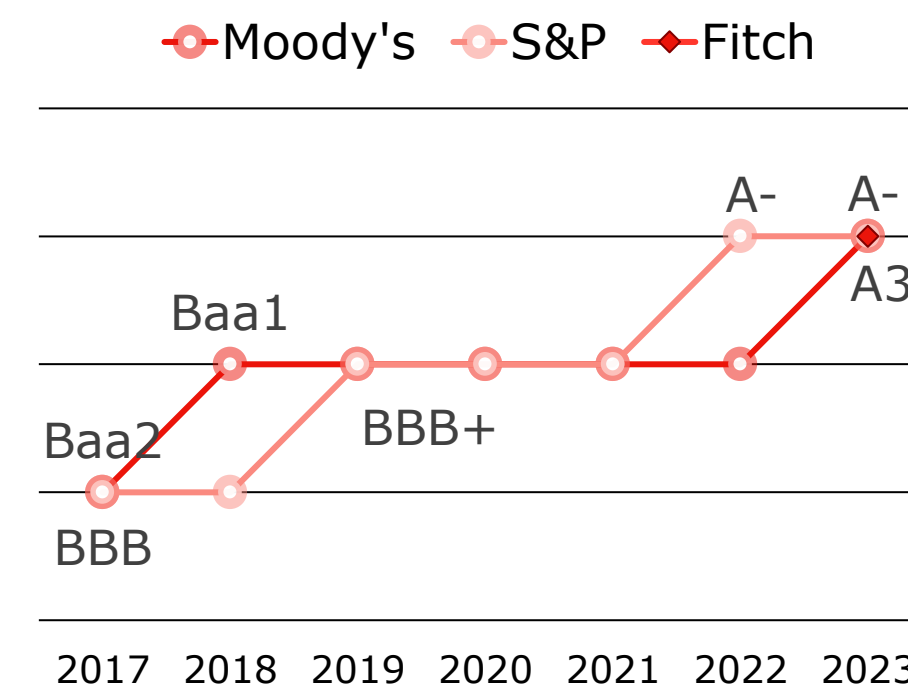
## Lines of credit (Sept 30, 2023)

- Total committed lines: € 1,415 mn  
Avg. term to maturity: 2.2 years
- Undrawn committed credit lines: € 1,355 mn

## Debt maturity profile (Sept 30, 2023)



## Credit ratings



- Fitch assigned A- in June 2023 (initial rating, best European telco)
- S&P upgrade to A- in 10/2022
- Moody's upgrade to A3 in 12/2023

# Overview: Restructuring charges and provision vs. FTE

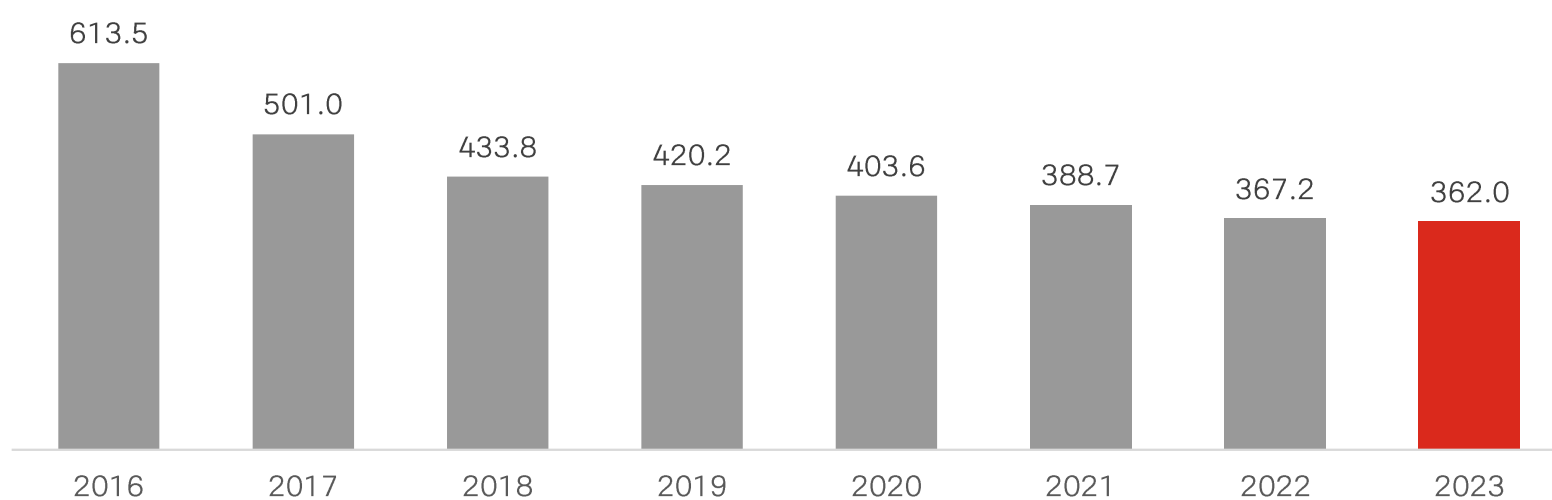
## Overview restructuring charges (in EUR mn)

	2016	2017	2018	2019	2020	2021	2022	2023
FTE reduction	95.0	9.1	70.1	100.2	91.3	95.1	100.7	72.4
Servicekom contribution	-96.9	-27.3	-47.1	-19.4	-9.8	-10.9	-16.0	7.2
Staff released from work	0.0	0.0	0.0	0.0	0.0	0.0	6.9	0.2
Interest rate adjustments	9.2	0.0	-0.9	3.2	3.1	0.0	-18.4	5.7
<b>Total</b>	<b>7.2</b>	<b>-18.2</b>	<b>22.1</b>	<b>84.1</b>	<b>84.5</b>	<b>84.2</b>	<b>73.2</b>	<b>85.5</b>

## FTE addressed

	2016	2017	2018	2019	2020	2021	2022	2023
Transfer to government	6	3	0	0	0	0	0	0
Social plans	269	31	241	387	375	354	366	235
Staff released from work	0	0	0	0	0	0	0	1
<b>Total</b>	<b>275</b>	<b>34</b>	<b>241</b>	<b>387</b>	<b>375</b>	<b>354</b>	<b>366</b>	<b>236</b>

## Overview restructuring provision\* (in EUR mn)



## Provisioned FTEs

	2016	2017	2018	2019	2020	2021	2022	2023
Transfer to government	193	176	159	128	113	107	105	97
Social plans	1,821	1,707	1,748	1,805	1,827	1,812	1,826	1,698
Staff released from work	200	172	116	81	62	44	7	5
<b>Total</b>	<b>2,214</b>	<b>2,055</b>	<b>2,023</b>	<b>2,014</b>	<b>2,002</b>	<b>1,963</b>	<b>1,938</b>	<b>1,800</b>

\* Including liabilities for transfer of civil servants to government bodies since 2010.

# P&L

Unless otherwise stated, all amounts in € mn

	Q4 2023	Q4 2022		FY 2023	FY 2022	
<b>Revenues</b>	<b>1,369</b>	<b>1,338</b>	<b>+2.3%</b>	<b>5,251</b>	<b>5,005</b>	<b>+4.9%</b>
OPEX	(888)	(906)	-2.0%	(3,327)	(3,167)	+5.1%
Restructuring	(32)	(23)	+38.3%	(85)	(73)	16.8%
<b>EBITDA</b>	<b>481</b>	<b>432</b>	<b>+11.4%</b>	<b>1,924</b>	<b>1,838</b>	<b>+4.7%</b>
<i>EBITDA margin</i>	35.2%	32.3%	+2.9pp	36.6%	36.7%	-0.1pp
before restructuring	514	455	+12.8%	2,009	1,911	+5.1%
<i>Margin</i>	37.5%	34.0%	+3.5pp	38.3%	38.2%	+0.1pp
FX effects	15	n.m.	n.m.	33	n.m.	n.m.
one-off effects	41	-	n.m.	34	-	n.m.
EBITDA underlying	488	455	7.3%	2,008	1,911	5.1%
<i>Margin</i>	35.7%	34.0%	+1.6pp	38.2%	38.2%	+0.1pp
after leases	380	385	-1.3%	1,671	1,657	+0.8%
<i>Margin</i>	27.8%	28.8%	-1.0pp	31.8%	33.1%	-1.3pp
<b>EBIT</b>	<b>201</b>	<b>185</b>	<b>8.7%</b>	<b>911</b>	<b>871</b>	<b>4.5%</b>
<i>EBIT margin</i>	14.7%	13.8%	+0.9pp	17.3%	17.4%	-0.1pp
<b>Financial result</b>	<b>(24)</b>	<b>(16)</b>	<b>47.3%</b>	<b>(90)</b>	<b>(55)</b>	<b>62.3%</b>
Income taxes	(32)	(37)	-14.3%	(175)	(181)	-3.4%
<b>Net result</b>	<b>145</b>	<b>132</b>	<b>10.3%</b>	<b>646</b>	<b>635</b>	<b>1.8%</b>
<i>Net margin</i>	10.6%	9.8%	+0.8pp	12.3%	12.7%	-0.4pp

## FY 2023

Revenue increase driven by growth in service revenues.

Total **Costs and Expenses** – operationally higher; driven by the increased electricity, workforce costs as well as product-related costs.

Positive one-offs of EUR 34 mn (thereof pos. EUR 39 mn in workforce costs) and negative FX effects offset each other in FY 2023.

**Operating result** improved, driven by operational performance despite higher D&A coming from RoA associated with lease agreements with ETS.

**Financial result** in yoy comparison primarily impacted by higher interest expense on leases and financial liabilities.

**Net result** operationally slightly above PY level.

# Free cash flow

Unless otherwise stated, all amounts in € mn

	Q4 2023	Q4 2022		FY 2023	FY 2022	
EBITDA	481	432	+11.4%	1.924	1.838	4,7%
Restructuring charges, cost of labor obligations	39	28	+40.0%	92	74	+24.7%
Lease paid (principal, interest, prepayments)	(100)	(39)	+152.9%	(256)	(182)	+40.5%
Income taxes paid	(39)	(50)	-21.5%	(180)	(137)	+31.1%
Net interest paid	(11)	(7)	n.m	(32)	(47)	-31.4%
Change working capital and other changes	12	89	-86,8%	(14)	91	n.m
CAPEX	(270)	(330)	-18.2%	(1.093)	(944)	+15.7%
<b>FCF before soc. plans</b>	<b>111</b>	<b>122</b>	<b>-8.9%</b>	<b>441</b>	<b>692</b>	<b>-36.2%</b>
Social plans new funded	(28)	(21)	+33.9%	(88)	(88)	-0.7%
<b>Free cash flow</b>	<b>83</b>	<b>101</b>	<b>-17.6%</b>	<b>354</b>	<b>603</b>	<b>-41.4%</b>
<i>FCF/revenues</i>	<i>6,1%</i>	<i>7,6%</i>	<i>-1,5pp</i>	<i>6,7%</i>	<i>12,1%</i>	<i>-5,3pp</i>
<b>Free cash flow (excl. spectrum)</b>	<b>106</b>	<b>101</b>	<b>4,3%</b>	<b>487</b>	<b>613</b>	<b>-20,6%</b>

**Free Cash Flow** was lower vs FY 2022, due to payments for spectrum fee, higher lease payments as well as higher income taxes paid.

**Spectrum payments** amounted to EUR -132.9 mn in 2023 (2022: EUR -9.5 mn)

**Working capital** changes had a negative impact of EUR 14 mn in 2023 (2022: positive EUR 91 mn) as reduced accounts payable, increased installment sales and an accrual release could only be partly mitigated by positive timing effects from accounts receivable.

# Focus topic Q4 2023: Continued investments in fiber and 5G network expansion in Austria

## Current status



Fiber

### Fiber roll-out on track

- 73,000 km fiber network in Austria
- EUR 234 mn subsidies granted from BBA 2030



FTTH  
utilization

### FTTH utilization and deregulation

- VULA & VHCN partnerships
- Contracts w/ > 50 partners



5G

### Leading 5G position in Austria

- ~85% 5G pop coverage

## Way forward



### FTTH:

- Scale up in the build-out phase, perform optimization in the last mile



### 5G:

- Network equipment upgrade and low-band modernization to enhance readiness

# Towers spin-off



# A1 successfully spun-off tower business in Q3 2023

On September 22, 2023, the former tower business of Telekom Austria AG (Towers business) was listed on the Vienna Stock Exchange under the newly established EuroTeleSites AG.



## Rationale:

Focus on core telecoms business | Efficient budget allocation | Reduction of financial debt | Higher multiples



## Financial Impacts:

- Balance Sheet: **+7%**, mainly due to higher lease liabilities and right-of-use-assets
- P&L\*: revenues (-0.1%), EBITDA (~+1%), EBIT (-7% due to higher D&A), net result (-14% due to lower interest expense on financing but higher interest related to rights of use and lower income tax)
- CAPEX **lower by mid double digit € mn**
- Free cash flow: **lower by ~ € 60 mn** per year (on average)
- Financial debt: Reduced by **€ 1 bn**



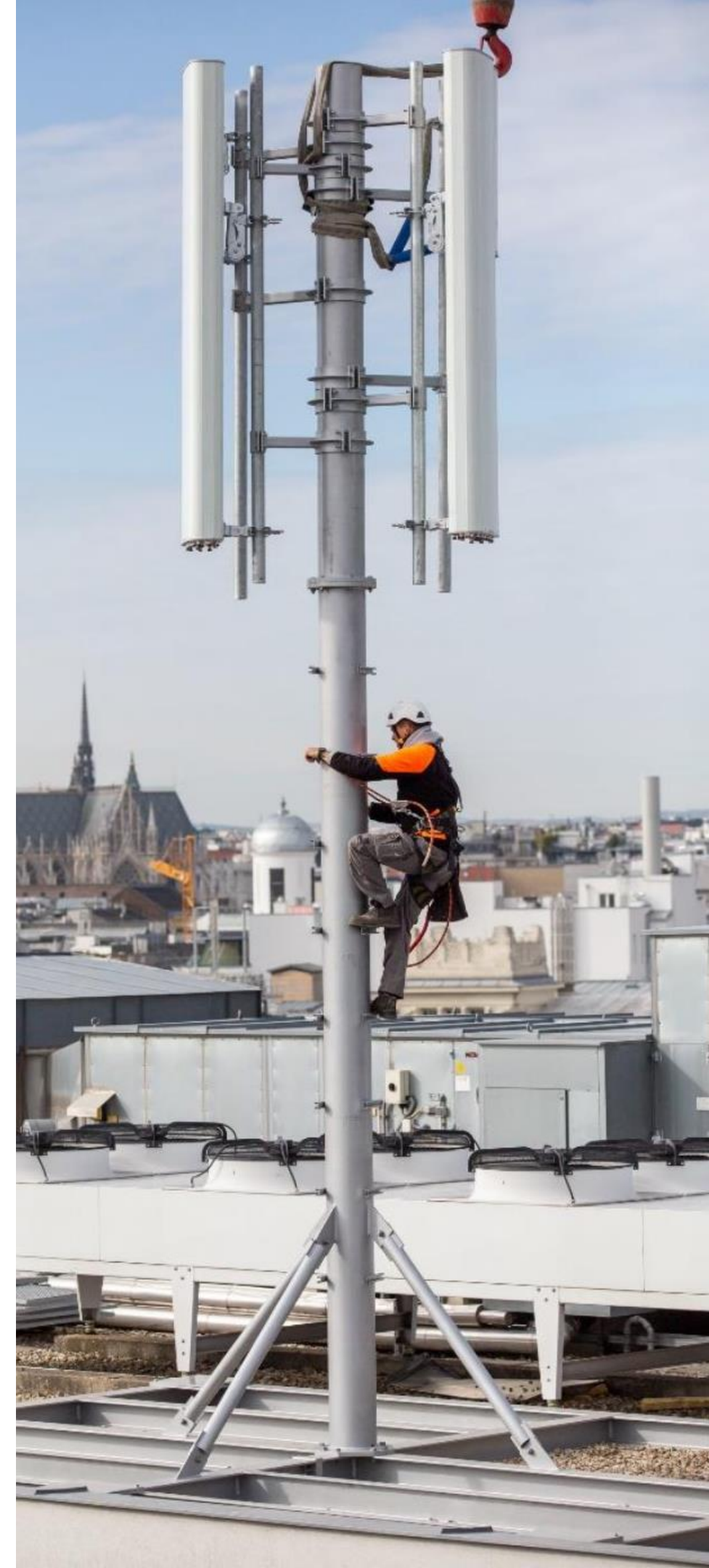
## A1 Group secured long-term access

Indefinite contract duration with termination possible | Inflation protection in place | A1 is free to choose tower providers



Low operational impact | No impact on A1 Group's dividend policy |  
€ 1 bn debt reduction for A1

\* FY 2023 reported versus proforma; proforma = the tower business would have already been spun off in the respective comparison period

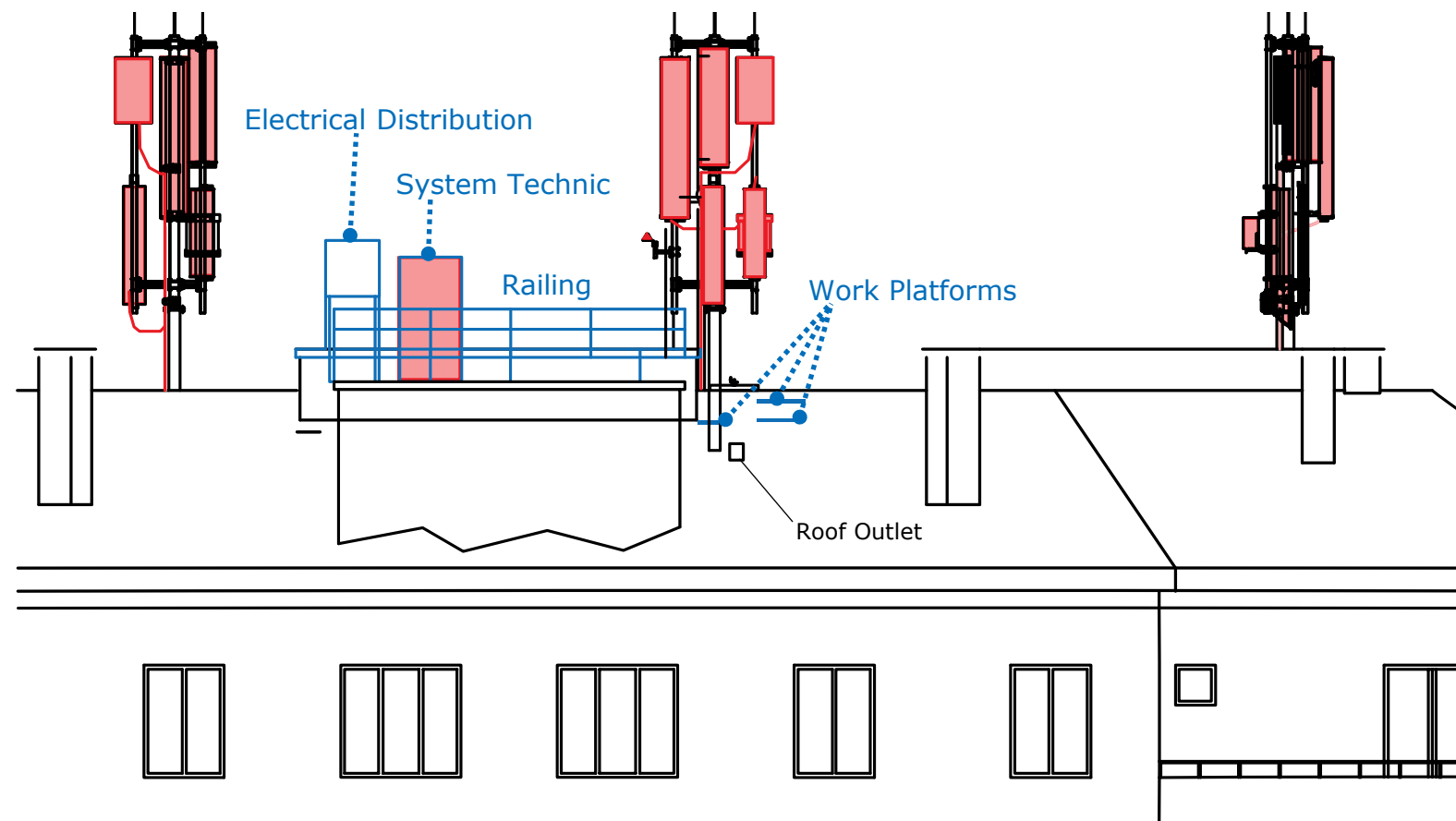


# What was included in the Transaction

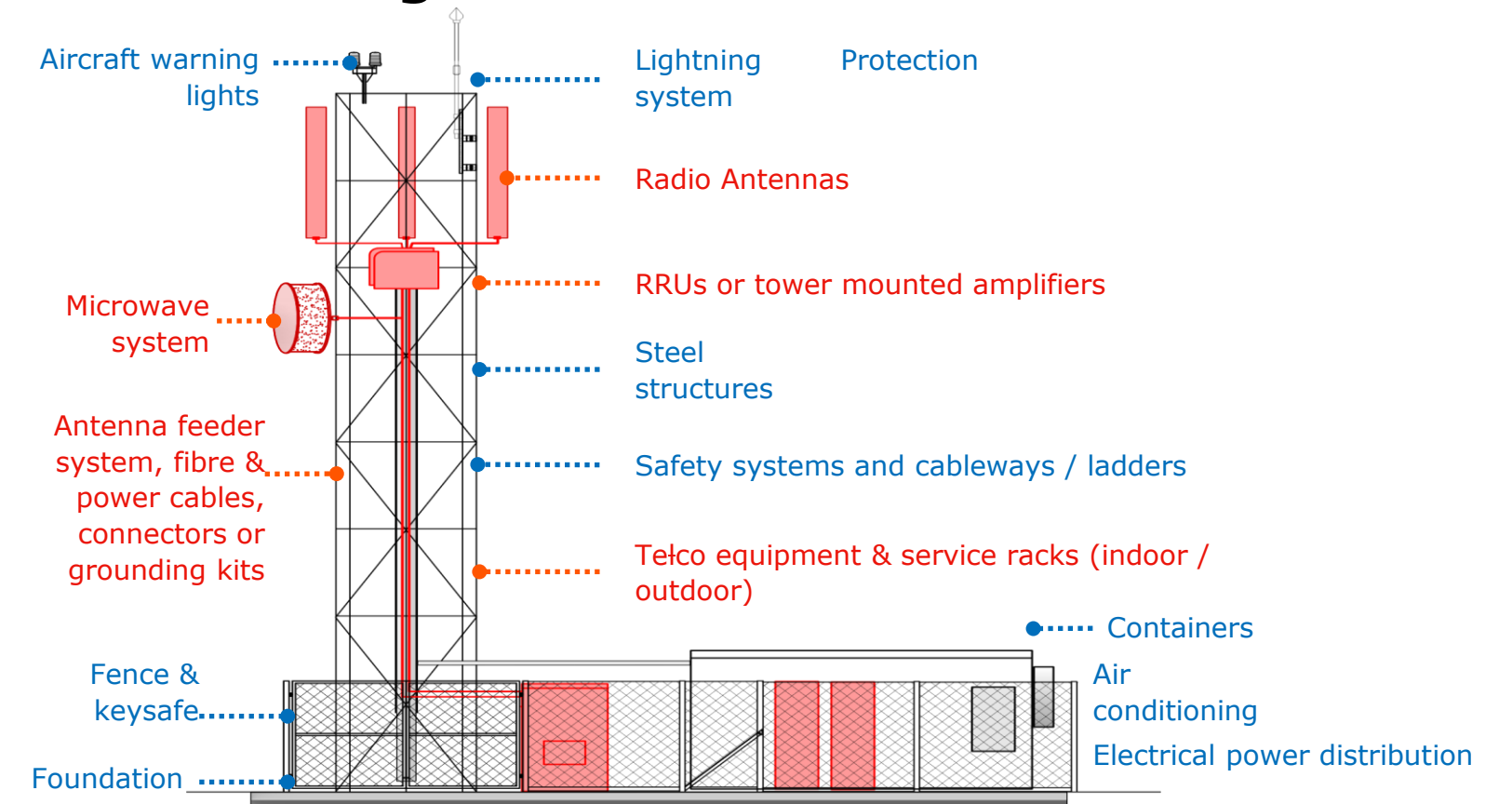
■ Passive Infrastructure > Transferred to EuroTeleSites

■ Active Infrastructure > Retained by A1

## Site on rooftop



## Site on the ground



- Simple constructions without technological advantage for telcos.
- Tower business comprises passive elements vs. active components that remain with A1.
- Added value is only created by installing the transmission and technology equipment.



# Thank you

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